



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**

Adobe Acrobat Reader

Finding Words

You can use the Find command to find a complete word or part of a word in the current PDF document. Acrobat Reader looks for the word by reading every word on every page in the file, including text in form fields.

To find a word using the Find command:

1. Click the Find button (**Binoculars**), or choose Edit > Find.
2. Enter the text to find in the text box.
3. Select search options if necessary:
Match Whole Word Only finds only occurrences of the complete word you enter in the box. For example, if you search for the word *stick*, the words *tick* and *sticky* will not be highlighted.

Match Case finds only words that contain exactly the same capitalization you enter in the box.

Find Backwards starts the search from the current page and goes backwards through the document.

4. Click Find. Acrobat Reader finds the next occurrence of the word.

To find the next occurrence of the word, Do one of the following:

Choose Edit > Find Again

Reopen the find dialog box, and click Find Again.

(The word must already be in the Find text box.)

Copying and pasting text and graphics to another application

You can select text or a graphic in a PDF document, copy it to the Clipboard, and paste it into another application such as a word processor. You can also paste text into a PDF document note or into a bookmark. Once the selected text or graphic is on the Clipboard, you can switch to another application and paste it into another document.

Note: *If a font copied from a PDF document is not available on the system displaying the copied text, the font cannot be preserved. A default font is substituted.*



To select and copy it to the clipboard:

1. Select the text tool **T**, and do one of the following:
To select a line of text, select the first letter of the sentence or phrase and drag to the last letter.

To select multiple columns of text (horizontally), hold down Ctrl+Alt (Windows) or Option (Mac OS) as you drag across the width of the document.

To select a column of text (vertically), Hold down Ctrl+Alt (Windows) or Option+Command (Mac OS) as you drag the length of the document.

To select all the text on the page, choose Edit > Select All. In single page mode, all the text on the current page is selected. In Continuous or Continuous – facing mode, most of the text in the document is selected. When you release the mouse button, the selected text is highlighted. To deselect the text and start over, click anywhere outside the selected text. The Select All command will not select all the text in the document. A workaround for this (Windows) is to use the Edit > Copy command. Choose Edit > Copy to copy the selected text to the clipboard.

2. To view the text, choose Window > Show Clipboard

In Windows 95, the Clipboard Viewer is not installed by default and you cannot use the Show Clipboard command until it is installed. To install the Clipboard Viewer, Choose Start > Settings > Control Panel > Add/Remove Programs, and then click the Windows Setup tab. Double-click Accessories, check Clipboard Viewer, and click OK.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SPECIAL MEETING OF THE LOS ANGELES COUNTY BOARD OF SUPERVISORS**
2 **BUDGET HEARING, WEDNESDAY, MAY 7, 2008, 9:30 AM**

3

4

5

6 **SUP. BURKE, CHAIR:** I'M GOING TO ASK EVERYONE TO GET TOWARDS
7 THEIR SEATS AND WE'RE GOING TO START CALLING THE ROLL. IT
8 LOOKS AS THOUGH ALL OF THE MEMBERS ARE PRESENT. DO YOU WANT TO
9 CALL THE ROLL? I THINK EVERYONE IS PRESENT, SO WE CAN START
10 WITH THE BUDGET HEARINGS FOR WEDNESDAY, MAY 7TH, 2008.

11

12 **CLERK SACHI HAMAI:** WE'LL JUST START CALLING WITH THE SPEAKER
13 LIST AND THEN AFTER THE SPEAKER LIST, IT WILL BE THE PEOPLE
14 WHO HAVE WALKED IN TODAY.

15

16 **SUP. BURKE, CHAIR:** YOU KNOW, IN VIEW OF THE FACT THAT THE
17 SHERIFF WAS ON FOR 10 O'CLOCK, WE'RE JUST AT 5 OF 10, WHY
18 DON'T WE GIVE THE SHERIFF AN OPPORTUNITY TO GIVE HIS STATEMENT
19 FIRST AND THEN WE CAN GO RIGHT INTO THE NEXT SPEAKERS. SHERIFF
20 BACA?

21

22 **SHERIFF LEROY BACA:** THANK YOU AND GOOD MORNING. I WOULD JUST
23 LIKE TO, FIRST OF ALL, THANK THE C.E.O., AND HE'S WALKING
24 TOWARD ME, AND HIS STAFF, FOR THE EXTENSIVE AMOUNT OF WORK
25 THAT THEY PUT INTO THE SHERIFF'S DEPARTMENT'S BUDGET AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OBVIOUSLY OUR COUNTY HAS HAD A CHALLENGE IN THE SENSE THAT OUR
2 REVENUES ARE NOT WHAT THEY USED TO BE. THE KEY TO THE
3 SHERIFF'S DEPARTMENT IS THAT I WANT TO THANK THE BOARD FOR ALL
4 THE SUPPORT YOU'VE GIVEN TO THE DEPARTMENT OVER THE LAST
5 SEVERAL YEARS, OF WHICH HAVE ALLOWED US TO FIX SOME VERY
6 SUBSTANTIAL PROBLEMS. SO WE'RE NOT HERE TO COMPLAIN ABOUT
7 ANYTHING, WE'RE HERE TO SAY TO YOU THAT, IN THE OVERALL OF THE
8 SHERIFF'S DEPARTMENT BUDGET, WAS ABLE TO ACHIEVE A LOT OF GOOD
9 AND POSITIVE THINGS OVER THE LAST YEAR. AND I AGAIN WANT TO
10 THANK MR. FUJIOKA FOR HIS LEADERSHIP IN HELPING THAT BECOME
11 THE REALITY OF THIS REPORT TO YOU. I DO HAVE, HOWEVER, SIX
12 ITEMS THAT HAVE BEEN PUT FORWARD FOR YOU TO LOOK AND CONSIDER.
13 I'M NOT SAYING WE'RE IN ANY DIRE STRAITS, I'M JUST SAYING THAT
14 WE DO MANAGE WHAT WE HAVE, AND SOME OF THE ITEMS THAT YOU
15 MIGHT WANT TO THINK OF ARE THE POINTS THAT ARE LISTED, THERE'S
16 SIX POINTS, SOME OF THESE COST INCREASES, PARTICULARLY WHEN IT
17 COMES TO GASOLINE AND THE IDEA OF MAINTENANCE COSTS AND
18 MEDICAL SUPPLIES, FOOD. AS YOU KNOW, THE ECONOMY CONTINUES TO
19 DO WHAT IT DOES, AND THOSE ARE THINGS THAT NO ONE HAS CONTROL
20 OVER. THE OTHER PORTION OF IT OBVIOUSLY DEALS WITH THE U.S.C.
21 MEDICAL CENTER, THE NEW ONE THAT'S COMING IN. THERE IS AN
22 ASPECT OF UNBUDGETED POSITIONS THAT WE HAVE TO SET ASIDE FOR
23 THE UNFORESEEN EMERGENCIES. THAT'S ITEM 3. THEN, OF COURSE,
24 ITEM 4 IS THE SPECIAL ENFORCEMENT DETAIL, THE TACTICAL
25 TRAINING TEAM THAT TRAINS DEPUTIES IN THE FIELD TO USE MORE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 EFFECTIVE TACTICS WHEN THERE'S HIGH-RISK DANGER IN SHOOTING
2 WEAPONS AND WEAPON FIRE CONTROL AND THE LIKE. ALSO, ITEM 5 IS
3 ELECTRONIC MONITORING PROGRAM THAT WE BELIEVE IS IMPORTANT
4 THAT WOULD TRACK 800 LOWER LEVEL SENTENCED MISDEMEANOR
5 INMATES. THESE ARE ESSENTIALLY GANG MEMBERS, ADULT
6 PROBATIONERS AND SOME LOWER-RISK SEX OFFENDERS, ALTHOUGH I
7 THINK ALL SEX OFFENDERS ARE A RISK. THE POINT IS THAT THAT
8 WOULD BE A VERY HELPFUL TOOL FOR OUR JAIL OVERCROWDEDNESS AND
9 THEN THE LAST IS THE HELICOPTER SERVICES IN THE NORTH PART OF
10 THE COUNTY THAT NEED THAT BECAUSE OF THE VAST AMOUNT OF
11 TERRITORY THAT'S UP THERE THAT NEEDS TO HAVE OPPORTUNITIES FOR
12 GREATER SAFETY. THAT BASICALLY IS WHERE I AM WITH MY COMMENTS,
13 AND TO ALL OF YOU, THANK YOU AGAIN. I THINK THIS COUNTY IS A
14 REMARKABLE PLACE. I REALLY BELIEVE THAT ALL OF OUR COUNTY
15 DEPARTMENT HEADS, LIKE MYSELF, ARE IN FULL AGREEMENT THAT WHEN
16 TIMES ARE TOUGH, WE WILL WORK TOGETHER ON SOLVING THESE
17 PROBLEMS. WHEN TIMES ARE GOOD, THAT YOU'VE BEEN KIND AND
18 SUPPORTIVE AND GENEROUS, PARTICULARLY TO THE LOS ANGELES
19 COUNTY SHERIFF'S DEPARTMENT, SO ON BEHALF OF ALL THE MEN AND
20 WOMEN THAT WORK IN THE SHERIFF'S DEPARTMENT FOR YOU AND FOR
21 THE PEOPLE OF THIS COUNTY, THANK YOU VERY MUCH.

22

23 **SUP. BURKE, CHAIR:** THANK YOU, SHERIFF. QUESTIONS?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** PATROLS FOR THE UNINCORPORATED AREAS, YOUR
2 PLANS? .

3

4 **SHERIFF LEROY BACA:** WE HAVE BEEN BUILDING FROM THE CURRENT
5 BUDGET AND THE PAST BUDGETS AND ADDING MORE UNINCORPORATED
6 DEPUTIES INTO-- MORE DEPUTIES INTO THE UNINCORPORATED AREAS,
7 AND SO WHAT WE'RE REALLY AT THE PLACE NOW WHERE WE ARE
8 CONTINUING WITH THE GROWTH THAT OCCURRED IN THIS FISCAL YEAR,
9 AND SO WE'RE IN A BETTER PLACE THIS YEAR THAN WE WERE THE
10 PRIOR YEAR. AND ALTHOUGH WE MAY NOT GROW IN THE UNINCORPORATED
11 NUMBERS BECAUSE OF OUR BUDGET LEVELING, WE ARE STILL IN A
12 BETTER PLACE THAN WE WERE IN PRIOR YEARS, SO WE'LL JUST WAIT
13 UNTIL THE COUNTY'S BUDGET BECOMES A LITTLE MORE POSITIVE AND
14 THEN FROM THERE, I'M HOPEFUL TO COME BACK AND ASK FOR A
15 CONTINUING GROWTH.

16

17 **SUP. ANTONOVICH:** I APPRECIATE YOUR COMMITMENT AND PARTNERSHIP
18 TO ADDRESSING THIS ISSUE, AND I KNOW THE COMMUNITY HAS BEEN
19 VERY RESPONSIVE AND APPRECIATIVE OF YOUR EFFORTS. THANK YOU.

20

21 **SHERIFF LEROY BACA:** THANK YOU.

22

23 **SUP. BURKE, CHAIR:** SUPERVISOR KNABE.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE:** I WOULD ADD THAT SAME COMMENT IN REGARDS TO THE
2 UNINCORPORATED AREA. I DO HAVE A CONCERN, THOUGH, AND
3 HOPEFULLY YOUR FOLKS ARE WORKING WITH THE C.E.O. AND EVERYONE
4 ELSE, AND THAT'S THE NUMBER YOU'VE COME UP WITH FOR THE
5 ELECTRONIC MONITORING. AND I KNOW THERE'S SOME CONCERNS, I
6 KNOW I HAVE EXPRESSED SOME CONCERNS ABOUT THAT NUMBER TO MR.
7 FUJIOKA AND SOME OF YOUR FOLKS, SO HOPEFULLY WE CAN WORK
8 TOGETHER TO GET THAT NUMBER DOWN TO SOMETHING THAT'S WORKABLE,
9 TO MAKE SURE THAT IT HAPPENS.

10

11 **SHERIFF LEROY BACA:** YES, SIR. THANK YOU.

12

13 **SUP. BURKE, CHAIR:** OTHER QUESTIONS? THANK YOU FOR BEING HERE.

14

15 **SHERIFF LEE BACA:** THANK YOU VERY MUCH.

16

17 **SUP. BURKE, CHAIR:** WE NOW HAVE PEOPLE FROM THE ASIAN/PACIFIC
18 POLICY AND PLANNING. DENNIS ARGUELLES, HERB HATANAKA AND LARRY
19 LUE. WOULD YOU PLEASE COME FORWARD? THANK YOU FOR BEING HERE.
20 ABOUT HOW LONG DO YOU THINK YOU'RE GOING TO BE? THREE MINUTES
21 EACH?

22

23 **LARRY LUE:** NO, JUST THREE MINUTES. THANKS FOR THIS OPPORTUNITY
24 FOR THE ASIAN/PACIFIC POLICY AND PLANNING COUNCIL SINCE 1990
25 HAS BEEN A PARTICIPANT IN THE COUNTY'S BUDGET PROCESS. I THINK



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ALL OF YOU KNOW THIS: A.P.C.O.N. IS A MEMBER AGENCY OF OVER 35
2 A.P.I. COMMUNITY-BASED PROVIDERS THROUGHOUT THE COUNTY OF LOS
3 ANGELES. THIS YEAR IN PARTICULAR, THE OLDER ADULTS, MENTAL
4 HEALTH, HEALTH COMMITTEE, LANGUAGE ACCESS COMMITTEE AND
5 COMMITTEE ON ECONOMIC DEVELOPMENT HAS APPRECIATED THE BOARD'S
6 SUPPORT. WE'VE MET WITH EACH OF YOUR OFFICES AND WE WANT TO
7 THANK YOU FOR THE ATTENTIVE CONVERSATIONS THAT WE'VE HAD WITH
8 REGARD TO OUR CONCERNS ABOUT THE BUDGET PROCESS. THIS YEAR IN
9 PARTICULAR, WE WANT TO RECOGNIZE BILL FUJIOKA, WHO MET WITH US
10 DIRECTLY AND HELPED US WITH REGARD TO OUR CONCERNS AND DID A
11 VERY GOOD JOB ABOUT INCLUDING THOSE CONCERNS IN THE COUNTY
12 BUDGET, SO WE WANT TO THANK MR. FUJIOKA FOR THAT. CERTAINLY
13 WITH REGARD TO THE COUNTY DEPARTMENT HEADS, ALL OF OUR
14 COMMITTEES WORKED DIRECTLY WITH EACH OF THE COUNTY DEPARTMENT
15 HEADS, OF OUR RESPECTIVE COMMITTEES, AND WE WANT TO THANK
16 THOSE DEPARTMENT HEADS FOR THIS ONGOING DIALOG WITH THEM. WE
17 DO, HOWEVER, HAVE ONE PARTICULAR REQUEST THAT DOESN'T QUITE
18 NEATLY FIT WITHIN THE COUNTY BUDGET, AND THAT IS-- THAT WILL
19 BE PRESENTED BY OUR PRESIDENT, DENNIS ARGUELLES.

20

21 **SUP. BURKE, CHAIR:** YES.

22

23 **DENNIS ARGUELLES:** SUPERVISORS, GOOD MORNING AND THANK YOU FOR
24 THE OPPORTUNITY TO ADDRESS YOU. MY NAME IS DENNIS ARGUELLES.
25 I'M THE CURRENT PRESIDENT OF THE ASIAN/PACIFIC POLICY AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PLANNING COUNCIL, OR A.P.C.O.N. AS YOU'RE AWARE, A.P.C.O.N. IS
2 A COALITION OF OVER 35 COMMUNITY-BASED ORGANIZATIONS SERVING
3 THE COUNTY'S DIVERSE ASIAN AND PACIFIC ISLANDER COMMUNITY, OR
4 A.P.I. COMMUNITY. OUR PARTICULAR FOCUS IS ON THE NEEDS,
5 INTERESTS OF IMMIGRANTS, REFUGEES, LOW INCOME FAMILIES AND
6 OTHER VULNERABLE AND NEGLECTED SECTORS OF OUR COMMUNITY. FOR
7 OVER 32 YEARS, WE'VE ENJOYED A PRODUCTIVE PARTNERSHIP WITH THE
8 COUNTY, WORKING WITH EACH OF THE BOARD OFFICERS, THE VARIOUS
9 DEPARTMENTS AND PLANNING COUNCIL'S, AND OTHER BODIES, TO
10 ENSURE THAT THE COUNTY RESIDENTS ARE REACHED-- THAT ALL COUNTY
11 RESIDENTS ARE REACHED BY ITS HUMAN SERVICE DELIVERY SYSTEM.
12 FOR OVER 32 YEARS, WE HAVE ALSO OPERATED ON A PRIMARILY
13 VOLUNTEER BASIS WITH OUR OFFICERS, BOARD MEMBERS AND COMMUNITY
14 CHAIRS ALL SERVING ON THEIR OWN TIME TO MANAGE OUR AFFAIRS AND
15 ENSURE A.P.I. IS REPRESENTED IN VARIOUS POLICY ARENAS. WHILE
16 WE ARE CONCERNED ABOUT A RANGE OF HEALTH AND HUMAN SERVICE
17 ISSUES, MANY OF WHICH WE HAVE ALREADY DISCUSSED WITH YOUR
18 APPROPRIATE DEPUTIES, TODAY WE COME TO YOU WITH AN
19 UNPRECEDENTED REQUEST FOR DIRECT SUPPORT FOR OUR CAPACITY-
20 BUILDING EFFORTS. THIS IS THE FIRST TIME WE'VE DONE SO IN A
21 LONG HISTORY AND WORKING RELATIONSHIP WITH THE COUNTY.
22 SPECIFICALLY, WE ARE SEEKING A THREE-YEAR COMMITMENT TO
23 SUPPORT OUR POLICY COORDINATION, ADVOCACY AND LONG-TERM
24 SUSTAINABILITY EFFORTS. WITH THESE RESOURCES, WE'LL BE ABLE TO
25 OUTREACH TO YOUR HARD-TO-REACH ASIAN/PACIFIC ISLANDER



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 COMMUNITIES, INCREASED PARTICIPATION OF A.P.I.S IN COUNTY
2 POLICY AND PLANNING BODIES AND COORDINATE BETTER WITH THE
3 COUNTY'S HUMAN SERVICE DELIVERY SYSTEM. OUR JUSTIFICATION FOR
4 THIS REQUEST, PARTICULARLY IN SUCH A CHALLENGING FINANCIAL
5 CLIMATE, IS SIMPLE. DESPITE NUMEROUS INDICATORS SUGGESTING
6 THAT A.P.I. COMMUNITIES ARE ACHIEVING SUCCESS, THEY REMAIN ONE
7 OF THE MOST BIFURCATED AND NEGLECTED ETHNIC COMMUNITIES IN THE
8 COUNTY, IN LARGE PART BECAUSE OF ITS LACK OF INCLUSION AND
9 PARTICIPATION IN VARIOUS COUNTY PLANNING AND POLICY MAKING
10 BODIES. CONTRARY TO THE MODEL MINORITY MYTH, WE ARE OFTEN
11 OVERLOOKED DESPITE THE FACT THAT AMONGST ALL RACIAL GROUPS IN
12 THE COUNTY, WE ARE THE FASTEST GROWING COMMUNITY. WE HAVE 45
13 DISTINCT ETHNIC GROUPS THAT SPEAK OVER 28 DIFFERENT LANGUAGES.
14 SEVERAL A.P.I. GROUPS HAVE THE HIGHEST POVERTY RATES IN THE
15 COUNTY AND SOME OVER ETHNIC COMMUNITIES, OVER 40 PERCENT.
16 TONGAN, SAMOAN, VIETNAMESE, LAOTIAN AND CAMBODIANS HAVE THE
17 HIGHEST UTILIZATION RATES OF PUBLIC ASSISTANCE. A.P.I.S HAVE
18 THE SECOND HIGHEST PERCENTAGE OF UNINSURED CHILDREN. KOREANS,
19 VIETNAMESE AND CHINESE ARE AMONG THE MOST LINGUISTICALLY
20 ISOLATED COMMUNITIES IN THE COUNTY. AND A.P.I.S ARE
21 GEOGRAPHICALLY DISBURSED THROUGHOUT THE COUNTY WITH STRUGGLING
22 POPULATIONS IN EACH OF THE SUPERVISORIAL DISTRICTS. BECAUSE OF
23 THESE CHARACTERISTICS, THE COUNTY'S TRADITIONAL PLANNING AND
24 POLICY DEVELOPMENT PROCESS AND HUMAN SERVICE DELIVERY SERVICE
25 SYSTEM IS NOT SUFFICIENT TO IDENTIFY, ADDRESS AND MEET A.P.I.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 COMMUNITY NEEDS. A NEW PROACTIVE, INNOVATIVE AND COUNTY-WIDE
2 STRATEGY IS WARRANTED. A.P.C.O.N. IS THE MOST QUALIFIED ENTITY
3 TO LEAD THE STRATEGY AND COORDINATE EFFORTS WITH THE COUNTY.
4 IN ADDITION TO BEING A LEADING VOICE FOR THE A.P.I. COMMUNITY
5 FOR 32 YEARS, ITS MEMBERSHIP CONSISTS OF OVER 35 COMMUNITY-
6 BASED ORGANIZATIONS, COVERING A RANGE OF ISSUES, ETHNIC GROUPS
7 AND GEOGRAPHIC AREAS. MANY OF THESE ORGANIZATIONS HAVE SERVED
8 RESPECTIVE COMMUNITIES FOR A NUMBER OF DECADES WHICH HAS
9 ENABLED THEM TO BECOME ACTIVE PARTICIPANTS IN THEIR
10 COMMUNITIES. SO WE'RE ASKING FOR A SPECIFIC THREE-YEAR
11 COMMITMENT TO HELP US BUILD THIS CAPACITY AND HELP US BETTER
12 SERVE THE A.P.I. COMMUNITY, AND MORE IMPORTANTLY BE A BETTER
13 PARTNER WITH THE COMMUNITY-- WITH THE COUNTY. IN CLOSING, JUST
14 A FEW WORDS ABOUT SUSTAINABILITY. WHEN WE PRESENTED THIS PLAN
15 TO OUR MEMBERSHIP, THEY RESPONDED, AND LAST YEAR WE RAISED
16 MORE MEMBERSHIP DUES THAN WE HAVE IN THE HISTORY OF OUR
17 ORGANIZATION. I THINK IT SAYS A LOT ABOUT THE INVESTMENT OUR
18 COMMUNITIES HAVE IN A.P.C.O.N. AND OUR DESIRE TO REALLY MOVE
19 FORWARD. THANK YOU FOR YOUR TIME.

20
21 **SUP. BURKE, CHAIR:** THANK YOU. ARE THERE QUESTIONS?

22
23 **SUP. ANTONOVICH:** IS THERE ANOTHER SPEAKER?

24
25 **SUP. BURKE, CHAIR:** MM-HMM, YES. IS THERE ONE MORE SPEAKER?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

MARIKO KAHN: YES. GOOD MORNING. MY NAME IS MARIKO KAHN, AND
I'M A VICE PRESIDENT AT A.P.C.O.N., AND I JUST WANT TO, FIRST
OF ALL, THANK THE BOARD OF SUPERVISORS LAST YEAR IN 2007 FOR
NOT ONLY APPROVING THE HIRE OF NINE FULL-TIME QUALIFIED
HEALTHCARE INTERPRETERS BUT ALSO ALLOCATING FUNDING FOR IT,
BUT AS OF THIS DATE, TO OUR KNOWLEDGE, THOSE POSITIONS HAVE
NOT BEEN HIRED, SO WE WOULD JUST LIKE TO REQUEST A STATUS
REPORT ON THE HIRING PROCESS AND WHICH LANGUAGES WILL BE
ALLOCATED FOR THOSE NINE INTERPRETERS. THANK YOU.

11

SUP. BURKE, CHAIR: ALL RIGHT. I THINK THAT WE CAN CERTAINLY
MAKE SURE THAT THE DEPARTMENT RESPONDS IN TERMS OF THE
INTERPRETERS AND WHETHER OR NOT COVERING ALL LANGUAGES.

15

MARIKO KAHN: 2007, IT WAS APPROVED FOR THE HIRE OF NINE FULL-
TIME QUALIFIED AND SO FAR NONE OF THEM HAVE BEEN HIRED.

18

SUP. MOLINA: I THINK WE SHOULD FIND OUT WHY.

20

SUP. KNABE: IT'S MY UNDERSTANDING THAT THE MONEY IS IN THE
BUDGET. JUST HAVEN'T HIRED THEM.

23

SUP. MOLINA: I KNOW, BUT WHY?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE:** I DON'T KNOW.

2

3 **MARIKO KAHN:** IF WE DON'T HAVE-- MAYBE YOU CAN HELP US. ARE WE
4 HAVING PROBLEMS IN OUTREACHING TO THOSE PARTICULAR LANGUAGE
5 COMMUNITIES, YOU MIGHT BE ABLE TO HELP US. BUT THIS IS A VERY
6 IMPORTANT PART. YOU CAN'T GET SERVICES TO PEOPLE IF YOU CAN'T
7 DIALOG WITH THEM.

8

9 **SUP. BURKE, CHAIR:** I THINK THE APPLICATIONS HAVE BEEN
10 RECEIVED.

11

12 **C.E.O. FUJIOKA:** INTERVIEWS WILL BE COMPLETED BY, I'VE BEEN
13 TOLD, NEXT WEEK AND THE POSITIONS FILLED BY JUNE, BUT IF YOU
14 LIKE, WE CAN HAVE THE DEPARTMENT SPEAK TO WHAT TOOK US TO GET
15 TO THIS POINT.

16

17 **SUP. MOLINA:** AS LONG AS IT'S ON ITS WAY TO GETTING DONE,
18 THAT'S FINE.

19

20 **C.E.O. FUJIOKA:** IT IS BEING DONE. IT'S ON TRACK TO BE
21 CONCLUDED BY JUNE 1ST.

22

23 **SUP. BURKE, CHAIR:** I THINK THE OTHER ISSUE THEY'RE ADDRESSING
24 IS WHAT LANGUAGES THEY WERE ABLE TO IDENTIFY.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.E.O. FUJIOKA:** IT'S MY UNDERSTANDING THERE'S FOUR ASIAN
2 DIALECTS THAT WILL BE ADDRESSED TO PROVIDE FOR THROUGH THIS
3 PROCESS, BUT ALSO WE'LL HAVE INTERPRETERS FOR SPANISH SPEAKING
4 PATIENTS.

5

6 **SUP. BURKE, CHAIR:** SO THAT WILL BE BY JUNE?

7

8 **C.E.O. FUJIOKA:** LAST I HEARD IS JUNE 1ST.

9

10 **MARIKO KAHN:** THANK YOU VERY MUCH.

11

12 **SUP. BURKE, CHAIR:** WE'LL FOLLOW UP ON IT.

13

14 **DENNIS ARGUELLES:** THANK YOU.

15

16 **SUP. BURKE, CHAIR:** FROM S.E.I.U., THERE ARE A NUMBER OF
17 SPEAKERS. DO YOU ALL WANT TO COME UP AT ONE TIME OR FOUR?
18 PATRICIA HARRIS, ALTA POSTAR, KATHY OCHOA, VIVIENNE PRYOR. WE
19 CAN TAKE FOUR PEOPLE AT A TIME, AND MAYBE IF THE OTHER TWO
20 PEOPLE WANTED TO SIT OVER AT THE OTHER SEATS, KEITH MCDOW AND
21 KEVIN CHRISTY. THERE ARE SOME OTHER SEATS OVER HERE. NOW,
22 ALLISON TUFEL, YOU'RE ALSO HERE AND-- CAN WE GET SEATS FOR
23 EVERYONE? HOW MANY PEOPLE ARE COMING UP? ARE THERE TWO MORE
24 PEOPLE?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SPEAKER:** JUST FOR THE RECORD, KATHY OCHOA WON'T BE PROVIDING
2 TESTIMONY TODAY. SHE RESERVES THE RIGHT TO SUBMIT WRITTEN
3 TESTIMONY, THE SAME FOR KEVIN CHRISTY AND MR. MCDOW.

4

5 **SUP. BURKE, CHAIR:** OKAY. MARIKO KAHN IS NOT WITH YOU? I
6 THOUGHT-- ALL RIGHT. OKAY.

7

8 **ALLISON TUFEL:** GOOD MORNING, SUPERVISORS AND MADAM
9 CHAIRPERSON. MY NAME IS ALLISON TUFEL. I'M WITH THE LOS
10 ANGELES PUBLIC GUARDIAN'S OFFICE. TODAY I WANTED TO TELL YOU A
11 LITTLE BIT ABOUT WHAT GOES ON WITH THE PUBLIC GUARDIAN'S
12 OFFICE. L.P.S. CONSERVATORSHIP IS A LITTLE KNOWN STATE MANDATE
13 PROGRAM OF THE PUBLIC GUARDIAN'S OFFICE, A SMALL BUT CRUCIAL
14 DIVISION OF THE DEPARTMENT OF MENTAL HEALTH SERVING THE
15 MENTALLY ILL, NEEDING COURT PROTECTION BY WAY OF L.P.S.
16 CONSERVATORSHIP. OUR CLIENTS ARE SO CHRONICALLY AND SEVERELY
17 MENTALLY ILL, THEY ARE INCAPABLE OF PROVIDING THE MOST BASIC,
18 ESSENTIAL NEEDS TO SUSTAIN THEIR LIVES. THEY SUFFER FROM
19 SERIOUS MENTAL ILLNESSES, INCLUDING SCHIZOPHRENIA, BIPOLAR
20 DISORDER. THEY ARE HOMELESS, FREQUENTLY HOSPITALIZED,
21 INCARCERATED, VIOLENT, SEXUAL PREDATORS, SUICIDAL, CONFUSED
22 AND NEGLECTED, BUT MOST OF ALL THEY ARE OUR CHILDREN, OUR
23 BROTHERS, OUR SPOUSES, OUR NEIGHBORS, THE RESIDENTS OF THIS
24 COUNTY WHO ARE UNABLE TO ADEQUATELY CARE FOR THEMSELVES. THEY
25 HAVE LONG BEEN UNDERSERVED BY A STATE MANDATED PROGRAM THAT IS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 INADEQUATELY STAFFED. STAFFING, SUPPORT AND RESOURCES ARE
2 REQUIRED FOR THE PUBLIC GUARDIAN TO MEET OUR MANDATE. OVER THE
3 LAST 15 TO 20 YEARS, EXCESSIVE CASELOADS AND LOW STAFFING HAVE
4 PREVENTED DEPUTIES FROM MEETING THEIR COURT MANDATED
5 RESPONSIBILITIES. DEPUTIES ARE UNABLE TO REVIEW AND RESPOND TO
6 HUNDREDS OF PIECES OF ESSENTIAL DAILY MAIL, 30 TO 50 PHONE
7 MESSAGES PER DAY, MEET COURT DEADLINES, ET CETERA. IN
8 ADDITION, DEPUTIES ARE FORCED TO MANAGED VAST PROFESSIONAL
9 DUTIES WITHOUT BENEFIT OF CLERICAL ASSISTANCE. WHEN DEPUTIES
10 ARE OVERWHELMED, GRAVELY DISABLED CONSERVATEES SUFFER.
11 TURNOVER OF L.P.S. DEPUTIES IS EXCESSIVE. MORE THAN 50 PERCENT
12 HAVE LESS THAN TWO YEARS EXPERIENCE, BUT IT TAKES TWO OR MORE
13 YEARS TO FULLY TRAIN NEW STAFF. DEPUTIES WILL TAKE DEMOTIONS
14 RATHER THAN FACE THEIR CASELOADS, AND IN FORMAL INTERVIEWS,
15 INDICATE MOST ARE ACTIVELY PURSUING WORK ELSEWHERE. A FEW
16 YEARS AGO, THE "L.A. TIMES" PUBLISHED A SERIES OF ARTICLES
17 EXPOSING ABUSE OF FRAIL, MOSTLY ASSET-HOLDING PROBATE
18 CONSERVATEES. THANKS TO THE LEADERSHIP OF THIS BOARD, AN AUDIT
19 OF THE L.A. PUBLIC GUARDIAN'S OFFICE WAS CONDUCTED, AND SERVED
20 TO GUIDE A CRITICAL INFLUX OF COUNTY GENERAL FUNDS TO THE
21 PUBLIC GUARDIAN'S OFFICE. THIS ALLOWED PROBATE DEPUTIES TO
22 BETTER SERVE THEIR CLIENTS, AND BETTER PROTECT THEM FROM UNDUE
23 INFLUENCE, ABUSE AND NEGLECT. HOWEVER, NO FUNDS WERE PROVIDED
24 IN KIND TO THE L.P.S. PROGRAM, DESPITE THE AUDIT RECOMMENDING
25 THAT 2,500 L.P.S. CLIENTS COULD EASILY SUPPORT 10 TIMES THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 EXISTING STAFF. WITH ACTIVE CASELOADS RANGING 80 TO 100 PER
2 L.P.S. DEPUTY, WE EXCEED THE INDUSTRY STANDARD OF 20 CASES PER
3 DEPUTY. WE HAVE ALSO RECEIVED NO FUNDS FROM PROP 63, THE
4 MENTAL HEALTH SERVICES ACT. THE PUBLIC SHOULD NOT HAVE TO
5 SHOULDER THE COST OF INADEQUATE CONSERVATORSHIP, COSTS THAT
6 CONTINUE TO MOUNT FROM THE RESOLVING DOOR INTO COUNTY
7 PSYCHIATRIC HOSPITALS AND JAILS. WE WANT AND NEED TO MEET OUR
8 MANDATE RATHER THAN MERELY PUTTING OUT FIRES.. WE PROTECT THE
9 MOST PSYCHIATRICALY DISABLED PEOPLE IN THE COUNTY WHEN NO ONE
10 ELSE IS WILLING OR ABLE TO DO SO. WE APPEAL TO YOU, ESTEEMED
11 SUPERVISORS, TO HELP US REDUCE OUR CASELOADS AND INCREASE
12 STAFFING. CLIENTS AND THE PUBLIC DESERVE NO LESS. THE L.P.S.
13 CONSERVATORSHIP PROGRAM HAS LONG FLOWN UNDER THE RADAR FOR THE
14 WORK THAT WE DO AND THE CLIENTS THAT WE SERVE FOR FAR TOO
15 LONG. CONSERVATEES CANNOT ADVOCATE FOR THEMSELVES. PLEASE
16 DON'T LET THEM DOWN. THANK YOU FOR YOUR TIME AND ATTENTION.

17

18 **SUP. BURKE, CHAIR:** SUPERVISOR MOLINA?

19

20 **SUP. MOLINA:** THE CASELOAD NUMBER YOU SAID PER IS WHAT?

21

22 **ALLISON TUFEL:** 80 TO 100 PER DEPUTY?

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** THAT'S WHAT I THOUGHT YOU SAID. SO HOW DOES THAT
2 WORK? WHAT IS YOUR RESPONSIBILITY TO CARRY OUT ON A MONTHLY
3 BASIS FOR YOUR CLIENT?

4

5 **ALLISON TUFEL:** WE'RE APPOINTED BY THE COURT GENERALLY OVER THE
6 PERSON AND THE STATE OF EACH CONSERVATEE. SO WE HANDLE ALL
7 THEIR FINANCES. WE HAVE TO COLLECT AND PROTECT THEIR ASSETS,
8 WE HAVE TO MANAGE THEIR MONEY. WE HAVE TO INTERACT WITH THE
9 COURTS.

10

11 **SUP. MOLINA:** I KNOW, BUT ON A MONTH.

12

13 **ALLISON TUFEL:** I'M SORRY?

14

15 **SUP. MOLINA:** IN A MONTH, HOW MANY HOURS WOULD YOU SAY YOU
16 DEDICATE TO THESE INDIVIDUALS? THAT HAVE BEEN ASSIGNED TO YOU?

17

18 **ALLISON TUFEL:** IT'S HARD TO--

19

20 **SUP. MOLINA:** I MEAN, I CAN'T TELL. I MEAN, 100 IS IMPOSSIBLE.

21

22 **ALLISON TUFEL:** WELL, IT IS IMPOSSIBLE.

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** I UNDERSTAND, OF ANYTHING, BUT IT'S NOT
2 IMPOSSIBLE IF THERE ISN'T MUCH TO DO FOR THEM. THAT'S WHAT I
3 WANT TO UNDERSTAND.

4

5 **ALLISON TUFEL:** THERE'S A TREMENDOUS AMOUNT TO DO.

6

7 **REPORTER:**

8

9 **SUP. MOLINA:** I UNDERSTAND. THAT'S WHY I'M ASKING. ON AN
10 AVERAGE, HOW MANY HOURS WOULD YOU DEVOTE PER CASE. I KNOW SOME
11 REQUIRE MORE AND SOME REQUIRE LESS, SO HOW MUCH WOULD YOU--?
12 IS THERE A-- I KNOW THAT IN OTHER CASELOADS EXAMPLE, THERE'S
13 A-- WHAT DO THEY CALL IT? A GUIDE, A STATE GUIDE THAT SAYS
14 THIS SHOULD BE THE MINIMUM, AND YOU SAID THERE IS A MANDATE
15 THAT WE ARE NOT. WHAT IS THE MANDATE ON CASELOAD LEVELS?

16

17 **ALLISON TUFEL:** THERE REALLY IS NO SPECIFIC CASELOAD LEVEL.

18

19 **SUP. MOLINA:** OKAY. THERE IS NOT. SO WHAT IS, AGAIN, THE
20 AVERAGE HOURS THAT YOU WOULD SPEND? Y'ALL SHOULD KNOW. DO YOU
21 DO THIS WORK OR NOT DO THIS WORK?

22

23 **ALLISON TUFEL:** I DO THIS WORK. I'VE NEVER COUNTED THE HOURS,
24 BUT I CAN TELL YOU THAT--

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** HOW MANY CASES DO YOU HANDLE A DAY? JUST BECAUSE
2 YOU HAVE A HUNDRED IN A FILE DOESN'T MEAN YOU HANDLE THEM.
3 OKAY?

4

5 **ALLISON TUFEL:** THESE ARE ACTIVE CASES. THESE ARE INDIVIDUALS -
6

7 **SUP. MOLINA:** I UNDERSTAND. THAT'S WHY I'M ASKING THE QUESTION.
8

9 **ALLISON TUFEL:** WELL, I'M FINDING IT HARD TO GIVE A NUMBER. I
10 KNOW THAT OUR DEPUTIES--

11

12 **SUP. MOLINA:** ALL RIGHT, LET ME GO THIS WAY. HOW MANY WOULD BE
13 THE CASELOADS THAT YOU WOULD PREFER TO HANDLE THAT WOULD BE
14 ADEQUATE TO CARRY OUT EFFECTIVE WORK, EFFICIENT WORK.

15

16 **ALLISON TUFEL:** TO BE ABLE TO DO AN EFFECTIVE JOB OF FOLLOWING
17 THESE INDIVIDUALS, 20 TO 30 PER DEPUTY.

18

19 **SUP. MOLINA:** THAT'S IMPOSSIBLE. BECAUSE THAT DOESN'T MAKE
20 SENSE. LISTEN TO WHAT YOU'RE SAYING TO ME. OKAY? YOU HAVE 60
21 NOW, MINIMUM, SOME HAVE A HUNDRED, YOU SAID.

22

23 **ALLISON TUFEL:** NO. I SAID 80 TO A HUNDRED.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** MINIMUM YOU HAVE 80. SO YOU WOULD DROP THE CASES
2 BY 40. DOES THAT MEAN YOU'RE NOT CARRYING OUT THE WORK NOW?

3

4 **ALLISON TUFEL:** WE CANNOT MEET OUR MANDATE. THAT'S WHAT WE'RE
5 SAYING.

6

7 **SUP. MOLINA:** WHAT IS THE MANDATE? LET ME UNDERSTAND.

8

9 **ALLISON TUFEL:** WE ARE MANDATED TO PROVIDE L.P.S.
10 CONSERVATORSHIP FOR INDIVIDUALS WHO CANNOT TAKE CARE OF
11 THEMSELVES.

12

13 **SUP. MOLINA:** SO, IN THE COURT THAT AWARDS THESE CASES TO YOU,
14 ASSIGNS THESE CASES, DO THEY DO IT TO AN INDIVIDUAL, OR JUST
15 TO A DEPARTMENT? I'M TRYING TO GET FAMILIAR WITH THIS.

16

17 **ALLISON TUFEL:** YES. OUR DEPARTMENT, WE'RE APPOINTED BY THE
18 COURT AND WE ASSIGN CASES TO DEPUTIES INDIVIDUALLY.

19

20 **SUP. MOLINA:** UH-HUH.

21

22 **ALLISON TUFEL:** AND THEY KEEP COMING, AND WE'RE MANDATED TO
23 HELP THESE PEOPLE, WHICH WE'RE HAPPY TO DO, BUT WE WANT TO BE
24 ABLE TO REALLY FOLLOW THEM AND MEET ALL OF THEIR NEEDS. THESE
25 ARE PEOPLE--



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** NO, I UNDERSTAND, BUT I WANT TO UNDERSTAND HOW--
3 WHAT IS IT THAT YOU NEED TO MEET THEIR NEEDS? SOME PEOPLE--
4 IT'S LIKE OUR CASELOAD WORK THAT WE DO. SOME PEOPLE ARE MUCH
5 NEEDIER, SO THEY REQUIRE MORE TIME. I HAVE CASEWORKERS THAT
6 HAVE, YOU KNOW, 200 CASES THAT THEY'RE FOLLOWING AND I HAVE
7 SOME CASE WORKERS THAT HAVE SIX, AND THEY SPEND AS MANY
8 DEDICATED HOURS ON THE SIX THAT THEY DO ON THE 200.

9

10 **ALLISON TUFEL:** WELL, BECAUSE THESE INDIVIDUALS ARE SO MENTALLY
11 ILL AND THEY MOVE CONSTANTLY IN AND OUT OF HOSPITALS, YOU
12 KNOW, RUNNING AWAY, HURTING THEMSELVES, HURTING OTHER PEOPLE,
13 WE HAVE TO TRACK THEM, WE HAVE NO CLERICAL SUPPORT TO HELP US,
14 WE HAVE NO ASSISTANCE TO HELP US.

15

16 **SUP. MOLINA:** UNDER WHAT DEPARTMENT IS THIS?

17

18 **ALLISON TUFEL:** I'M SORRY?

19

20 **SUP. MOLINA:** WHAT DEPARTMENT?

21

22 **ALLISON TUFEL:** DEPARTMENT OF MENTAL HEALTH.

23

24 **SUP. MOLINA:** AND YOUR SUPERVISOR IS WHO? THE DEPARTMENT FOR
25 YOUR AREA?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **ALLISON TUFEL:** OH, OUR DIRECTOR IS LUCILLE LION, OUR PUBLIC
3 GUARDIAN. THE HEAD OF THE DEPARTMENT OF MENTAL HEALTH IS
4 MARVIN SOUTHARD.

5

6 **SUP. MOLINA:** NO, I KNOW THAT, BUT I DON'T KNOW WHO SUPERVISES
7 YOUR OWN UNIT. ALL RIGHT. I'LL FIND OUT.

8

9 **SUP. BURKE, CHAIR:** DO YOU SEE THEM EVERY MONTH?

10

11 **ALLISON TUFEL:** WE CAN'T SEE THEM EVERY MONTH.

12

13 **SUP. BURKE, CHAIR:** ON PUBLIC GUARDIAN, DO YOU HAVE PEOPLE WHO
14 HAVE ASSETS OR PEOPLE WHO DON'T-- ASSETS AND NO ASSETS?

15

16 **ALLISON TUFEL:** WE HAVE BOTH, YEAH. I MEAN, WE HAVE PEOPLE WHO
17 HAVE PRIVATE ASSETS, PROPERTIES, INVESTMENTS, WE HAVE PEOPLE
18 WHO ARE ONLY ON S.S.I.. WE HAVE A MIXTURE.

19

20 **SUP. BURKE, CHAIR:** BUT THEY HAVE SOME FLOW OF FUNDS.

21

22 **ALLISON TUFEL:** SOMETIMES, AND SOMETIMES WE'RE APPOINTED ON
23 CASES WHERE THERE ARE NO FUNDS OR THEY ARE SEXUAL PREDATORS
24 THAT CAN'T BE PLACED, OR HOMELESS PEOPLE. THEY COME FROM EVERY
25 DIRECTION. WE DEAL WITH EVERYTHING. WE DEAL WITH EVERY ASPECT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OF THEIR LIVES. CALLS COME IN CONSTANTLY FOR THE NEEDS OF
2 THESE CONSERVATEES.

3

4 **SUP. BURKE, CHAIR:** DO SOME HAVE PRIVATE CONSERVATORS?

5

6 **ALLISON TUFEL:** WELL, WE ONLY HANDLE PUBLIC CONSERVATORSHIPS.

7

8 **SUP. BURKE, CHAIR:** DON'T HAVE A CONSERVATOR. YOU DON'T HAVE
9 ANY DEALINGS WITH THEM. WHERE DID THE APPOINTMENT OF THE
10 OUTSIDE CONSERVATORS COME THROUGH THE GUARDIAN'S OFFICE?

11

12 **ALLISON TUFEL:** I'M SORRY? I DIDN'T UNDERSTAND.

13

14 **SUP. BURKE, CHAIR:** THE WHOLE ISSUE THAT CAME UP IN TERMS OF
15 THE PUBLIC GUARDIAN, RELATED TO THE FACT THAT THERE WERE
16 OUTSIDE CONTRACTED PUBLIC GUARDIANS THAT WERE BEING APPOINTED.

17

18 **ALLISON TUFEL:** NOT CONTRACTED. JUST PRIVATE, BUSINESSES THAT
19 HANDLE-- PROBATE CONSERVATORSHIPS.

20

21 **SUP. BURKE, CHAIR:** NO, I DON'T MEAN PROBATE CONSERVATORSHIPS.
22 I MEANT THE PEOPLE WHO WERE THROUGH THE GUARDIANS.

23

24 **ALLISON TUFEL:** NO , NO FOR L.P.S.--

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE, CHAIR:** THEY'RE NOT PRIVATE? ALLISON TUFEL: NO, NO
2 PRIVATE. NO.

3

4 **PATRICIA HARRIS:** MY NAME IS PATRICIA HARRIS AND I'M EMPLOYED
5 WITH THE PUBLIC GUARDIAN'S OFFICE. LET ME ADDRESS YOUR
6 QUESTION, SUPERVISOR BURKE. WITH THE L.P.S. CONSERVATORSHIP,
7 THE APPLICATION FOR CONSERVATORSHIP, ALL OF THEM COME THROUGH
8 THE PUBLIC GUARDIAN. AN INDIVIDUAL CANNOT PETITION THE COURT
9 FOR AN L.P.S. CONSERVATORSHIP TO BE ESTABLISHED. THE PUBLIC
10 GUARDIAN DOES THE INITIAL INVESTIGATION, PRESENTS THEIR
11 RECOMMENDATIONS TO THE L.P.S. COURT. AT THAT TIME, THE COURT
12 DECIDES WHETHER FAMILY MEMBER OR FRIEND OR ORGANIZATION SHOULD
13 BE APPOINTED THE CONSERVATOR OR WHETHER, IF THERE'S NOBODY
14 APPROPRIATE TO ASK, THE PUBLIC GUARDIAN IS THE ONE THAT'S
15 APPOINTED. SO IT'S A COURT DECISION IN THE L.P.S.
16 CONSERVATORSHIP.

17

18 **C.E.O. FUJIOKA:** IF IT WOULD BE HELPFUL, WE DO HAVE THE
19 DEPARTMENT HERE. IF I CAN OFFER THAT, WE CAN COME BACK WITH A
20 REPORT THAT SPEAKS TO THE STAFFING ISSUES, SPEAKS TO THIS
21 RECOMMENDED INDUSTRY STANDARD AND WHAT THE DEPARTMENT
22 CURRENTLY HAS IN PLACE TO ADDRESS THIS AND THEN THE FUTURE
23 PLANS, IF THAT WOULD HELP.

24

25 **SUP. BURKE, CHAIR:** BECAUSE SOME OF OUR--



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** AND WHAT IS THE RESPONSIBILITY WORK? I UNDERSTAND
3 SOME ARE MORE INTENSE THAN OTHERS, BUT IF WE WOULD REVIEW ALL
4 THAT, IT WOULD BE HELPFUL.

5

6 **SPEAKER:** WE'LL DO THAT.

7

8 **SUP. BURKE, CHAIR:** YES?

9

10 **SPEAKER:** THERE WAS A NATIONAL STUDY CONDUCTED ON GUARDIANSHIP
11 CALLED WARDS OF THE STATE, AND IN THAT STUDY, THAT GOLD
12 STANDARD OR THE RECOMMENDED CASELOAD IS 20 WARDS PER GUARDIAN,
13 AND AGAIN, THE BLUE CONSULTING REPORT WHICH WAS COMMISSIONED
14 BY THIS BOARD STATED BACK WHEN IT WAS PUBLISHED THAT THE
15 L.P.S. PROGRAM COULD EASILY SUPPORT 10 TIMES THE CURRENT
16 STAFFING LEVEL.

17

18 **SUP. BURKE, CHAIR:** LET ME JUST GET A REAL UNDERSTANDING OF
19 THIS. DO YOU HAVE SOME PEOPLE WHO WORK IN TERMS OF THE
20 FINANCIAL ASPECTS? BECAUSE THE ONE I LOOKED AT RECENTLY, THE
21 PERSON WAS ACTUALLY IN A FACILITY, AND THIS WAS THE PERSON WHO
22 HAD A VERY EXPENSIVE HOUSE IN VENICE ON THE CANAL THAT WAS
23 BEING SOLD BY THE PUBLIC GUARDIAN. NOW, THE PUBLIC GUARDIAN
24 WAS THE ONE WHO MORE OR LESS SELECTED THE AUCTIONEER AND TO
25 SELL IT, AND DETERMINED THAT IT SHOULD BE SOLD, BUT THE PERSON



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THEMSELVES WAS ACTUALLY IN A FACILITY. NOW, I DON'T KNOW
2 WHETHER OR NOT YOU HAVE CERTAIN PEOPLE WHO, THEIR ONLY
3 RESPONSIBILITY ARE THOSE FINANCIAL ISSUES AND YOU HAVE OTHERS
4 WHO ARE PEOPLE WHO ARE-- WHO DO NOT HAVE FUNDS, THAT YOU
5 DETERMINE WHERE THEY GO AND WHAT FACILITIES THEY GO TO OR HOW
6 THAT'S DIVIDED UP, SO, YOU KNOW, YOUR OFFICE -- I THINK YOUR
7 OFFICE ORGANIZATION WOULD BE VERY INTERESTING IN ORDER FOR US
8 TO REALLY HAVE A GOOD GRASP OF HOW IT'S WORKING BECAUSE THIS
9 PARTICULAR CASE THAT I LOOKED AT, IT WAS A MATTER THAT THERE
10 WERE CONSIDERABLE FUNDS AND-- BUT THE PUBLIC GUARDIAN WAS THE
11 PERSON WHO HAD THE RESPONSIBILITY IN TERMS OF THE SALE OF THE
12 PROPERTY AND WHO ALSO-- I DON'T KNOW WHETHER THEY MADE THE
13 DETERMINATION OF WHERE THE PERSON SHOULD RESIDE OR NOT, BUT I
14 SUPPOSE YOU DO THAT. IS THAT RIGHT?

15

16 **SPEAKER:** WHEN THE COURT APPOINTS US OVER THE PERSON, WE MAKE A
17 DETERMINATION FOR THE LEAST RESTRICTIVE SETTING, BUT SOMEONE
18 MAY NOT BE ABLE TO LIVE IN THEIR OWN HOME BECAUSE THEY NEED
19 SUPPORT AND CARE.

20

21 **SUP. BURKE, CHAIR:** SO SOMETIMES IT'S JUST THE PERSON AND
22 SOMETIMES IT'S THE PERSON AND PROPERTY. IS THAT IT?

23

24 **SPEAKER:** YEAH. IT'S UP TO THE COURT WHETHER--

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE, CHAIR:** AND ARE SOME OF YOU JUST HANDLING PERSON
2 AND SOME OF YOU HANDLING PROPERTY?

3

4 **SPEAKER:** NO, IT'S A MIXTURE.

5

6 **SUP. BURKE, CHAIR:** SO SOME OF YOU HAVE BOTH.

7

8 **SPEAKER:** YEAH. THERE AREN'T THAT MANY PERSON-ONLY CASES IN
9 L.P.S. MOST OF THEM ARE PERSON AND ESTATE.

10

11 **SUP. BURKE, CHAIR:** MOST OF THEM ARE PERSON AND ESTATE, ALL
12 RIGHT. AND YOU GET COMPENSATED. IT GOES THROUGH YOUR
13 DEPARTMENT, THE FUNDS THAT COME THROUGH AS A COST. WHEN THE
14 STATE IS CHARGED, OR THE PROPERTY IS SOLD, YOU GET
15 COMPENSATION-- THE COMPENSATION GOES THROUGH TO YOUR
16 DEPARTMENT. RIGHT?

17

18 **SPEAKER:** NO, NOT WITH L.P.S.

19

20 **SUP. BURKE, CHAIR:** WHO DOES IT GO TO?

21

22 **SPEAKER:** IT GOES BACK TO THE ESTATE OF THE--

23

24 **SPEAKER:** NO.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **PATRICIA HARRIS:** THE CONSERVATOR, WHETHER IT'S THE L.P.S. OR
2 PROBATE ARE ENTITLED TO FEES AND THE COURT DETERMINES THAT
3 BASED ON THE ACTIVITY NECESSARY IN THE CASE.

4

5 **SUP. BURKE, CHAIR:** AND THESE GO WHERE?

6

7 **PATRICIA HARRIS:** I THINK -- I'M NOT SURE. I'M NOT SURE.

8

9 **SUP. BURKE, CHAIR:** AND I THINK THIS IS AN IMPORTANT ISSUE.
10 SUPERVISOR? BECAUSE HOW MUCH MONEY IS COMING IN IN TERMS OF
11 THOSE ESTATES. NOW, THIS WAS ONE THAT SOLD FOR A COUPLE OF
12 MILLION DOLLARS. NOW, A FEE HAD TO BE PUT FORTH IN TERMS OF
13 THAT \$2 MILLION, AND I ASSUME A FEE WAS GIVEN TO THE
14 DEPARTMENT, JUST LIKE IT WOULD BE A PRIVATE CONSERVATOR.

15

16 **ALLISON TUFEL:** BUT THOSE FEES CAN'T BE USED FOR L.P.S. CASES,
17 IS MY UNDERSTANDING.

18

19 **SUP. BURKE, CHAIR:** IS THAT IT?

20

21 **SPEAKER:** YES.

22

23 **C.E.O. FUJIOKA:** A DISTINCTION MUST BE MADE BETWEEN
24 CONSERVATORSHIP AND L.P.S. BUT WE CAN ALSO SPEAK TO THAT WHEN
25 WE REPORT BACK.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SPEAKER:** SUPERVISOR MOLINA, WHEN YOU HAD MENTIONED IF THERE IS

3 A BREAKDOWN OF HOURS, TO DETERMINE HOW MANY HOURS PER

4 CASELOAD, BECAUSE THE PUBLIC GUARDIAN, L.P.S. IS RESPONSIBLE

5 FOR EVERY ASPECT OF THAT PERSON'S LIFE, THE CASELOADS AND THE

6 TIME INVOLVED CHANGE. THE ONLY THING THAT'S SET IS RESPONSES

7 TO THE COURT WHICH WE SPEND PROBABLY ABOUT 50 PERCENT OF OUR

8 TIME. EACH PERSON UNDER L.P.S. CONSERVATORSHIP IS REQUIRED TO

9 BE REAPPOINTED EVERY YEAR. ONE OF OUR JOBS IS TO PREPARE

10 REPORTS TO THE COURTS IN ORDER TO RECOMMEND REAPPOINTMENT ON

11 THE PROBATE SIDE, THAT IS NOT REQUIRED. ONCE THEY'RE

12 APPOINTED, THEY ARE ALWAYS APPOINTED. THE L.P.S. IS THE ONE

13 THAT IS CONSTANTLY REAPPOINTING OR RECOMMENDING THAT. WE HAVE

14 CASES IN WHICH WE HAVE TO GET NATIONAL-- NATURALIZATION PAPERS

15 IN ORDER TO APPLY FOR BENEFITS. MOST OF THE TIME THAT WE

16 SPEND, WHEN WE HAVE EXTRA TIME, IS TO APPLY FOR BENEFITS. THAT

17 IS OUR RESPONSIBILITY. SOMETIMES WE DON'T HAVE THE TIME TO DO

18 A THOROUGH CHECK, BUT WE DO THE BEST WE CAN, SO WHEN WE'RE

19 INVOLVED WITH EVERY ASPECT OF A PERSON'S LIFE, THE DAY GOES BY

20 TOO QUICKLY TO HANDLE ALL THE NEEDS, AND IN SOME CASES, THERE

21 IS ALWAYS NEW ISSUES THAT COME UP THAT WE REFER TO OUR

22 SUPERVISORS FOR BECAUSE AS THE PRESIDENT, WHEN YOU HAVE THAT

23 BE KIND OF RESPONSIBILITY, THERE IS NO CUT, SET RULES, SO WE

24 JUMP IN AND DO WHATEVER WE CAN. THE MOST IMPORTANT THING IS TO

25 HAVE THESE ONE-ON-ONE VISITS WITH THE CONSERVATEES AND BECAUSE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OF THE TIME RESTRAINTS, WE ARE NOT ABLE TO DO THAT, AND IT'S
2 ONE OF THE REASONS WHY WE'RE HERE.

3

4 **SUP. MOLINA:** BUT OBVIOUSLY THIS NEEDS SOME KIND OF A
5 MANAGEMENT STUDY. I MEAN, IF SOMEBODY IS IN A HOME AND ALL
6 YOU-- AND, YOU KNOW, THE SOCIAL SECURITY CHECK IS BEING
7 PROCESSED OR SOMETHING LIKE THIS, I DON'T KNOW THAT IT
8 REQUIRES A WHOLE LOT, BUT THERE ARE-- OH, DON'T LOOK AT ME,
9 BECAUSE WE DO THIS. THAT'S WHAT I'M SAYING. I THINK IT'S A
10 MANAGEMENT ISSUE THAT HAS TO BE STUDIED. NOW, I'M SURE THIS
11 CASELOAD SEEMS VERY LARGE. THAT IS NOT MANAGEABLE, WHAT YOU'RE
12 TALKING ABOUT, AT ANY LEVEL, AND THAT'S WHY WE WANT TO LOOK AT
13 IT, BUT I DO THINK THAT THERE ARE CERTAIN TOUGHER CASES THAT
14 REQUIRE-- AS FAR AS COURT REPORTS, I ALREADY WENT THROUGH THIS
15 WITH THE OTHER SOCIAL WORKERS LAST TIME, AND WE WENT THROUGH
16 THIS. I UNDERSTAND OUR STAFF IS MEETING WITH YOU ON FRIDAY AND
17 WE'RE GOING TO ASK THOSE QUESTIONS AS TO WHAT ARE REQUIRED,
18 WHAT DO YOU NEED TO DO? IT WOULD BE GOOD TO KNOW. SOMEBODY WHO
19 HAS 80 CASES SHOULD KNOW ON AN AVERAGE, ON A MONTHLY BASIS,
20 ARE THERE PEOPLE WHO YOU DON'T NEED TO DEAL WITH, ARE THERE 45
21 PEOPLE WHO ARE ON AUTOMATIC PILOT THAT YOU DON'T? AND IS THERE
22 ONE THAT'S A CHRONIC THAT YOU'VE GOT TO DEAL WITH THEM EVERY
23 DAY FOR, YOU KNOW, TWO HOURS? SO I THINK WE NEED TO KNOW THAT
24 BECAUSE THIS IS-- IT'S AN UNSTABLE POPULATION THAT PROBABLY
25 HAS AN AWFUL LOT OF PAPERWORK, BUT I'M TRYING TO UNDERSTAND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 IT, BUT TRYING TO TAKE SOMETHING DOWN FROM 80 TO 100 CASES TO
2 20 CASES PER WORKER IS FINANCIALLY NOT POSSIBLE UNDER ANY OF
3 THESE BUDGETS UNLESS YOU KNOW SOMETHING THAT I DON'T KNOW.

4

5 **ALLISON TUFEL:** WELL, WE'RE NOT SAYING ONLY GIVE US 20-- THAT
6 WOULD BE GREAT.

7

8 **SUP. MOLINA:** BUT IT IS WHAT I ASKED, WHAT DO YOU THINK THE
9 STANDARD SHOULD BE.

10

11 **ALLISON TUFEL:** BUT I DID WANT TO ADD THAT WITH L.P.S.
12 CONSERVATEES, THEY'RE CONSERVED BECAUSE THEY'RE SO MENTALLY
13 ILL THEY CAN'T TAKE CARE OF ANY OF THEIR OWN NEEDS, SO THEY'RE
14 NOT IN A HOMES. THEY'RE IN SOME KIND OF LEVEL OF FACILITY.

15

16 **SUP. MOLINA:** I UNDERSTAND. I'M JUST SAYING, THAT'S WHY I THINK
17 WE NEED TO LOOK AT OVERALL WHAT IS THE LEVEL OF WORK THAT IS
18 PROVIDED TO MOST OF THESE INDIVIDUALS, AND TO WHAT EXTENT. SO
19 I'D LIKE TO SEE IT, AND I WELCOME THE REPORT BACK THAT
20 HOPEFULLY THE C.A.O. PUT TOGETHER AND GET FROM THE DEPARTMENT
21 OF MENTAL HEALTH.

22

23 **SPEAKER:** SUPERVISOR MOLINA, IF I MAY, EACH YEAR CHRIS VIERO,
24 THE PUBLIC GUARDIAN THAT JUST RETIRED PUT IN A REQUEST FOR
25 UNMET NEED AND THIS YEAR, THE REQUEST WAS FOR 105 F.T.E.S.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** I UNDERSTAND THAT, AND THAT'S NOT GOING TO
3 HAPPEN.

4

5 **SPEAKER:** WE UNDERSTAND THAT, BUT TO LOWER THE CASELOAD FROM--
6 I MEAN, WE ARE LOOKING IN PROCESSES THROUGH A LABOR MANAGEMENT
7 WORK GROUP WHICH WE'RE VERY PLEASED WITH, BUT WITHOUT A
8 SIGNIFICANT INFLUX OF STAFF, NO MATTER WHAT PROCESSES WE LOOK
9 AT, I MEAN, WE HAVE THE BEST THINKERS WORKING ON THIS PROJECT,
10 FOLKS WHO ARE, YOU KNOW, INVOLVED ON EVERY DAY IN THIS WORK
11 AND FOLKS FROM CLASSIFICATION AND SUCH, BUT WITHOUT A
12 SIGNIFICANT INFLUX OF STAFF, I MEAN--

13

14 **SUP. MOLINA:** WELL, THAT'S WHAT I'M TRYING TO FIND OUT, WHAT
15 WOULD BE AN APPROPRIATE BALANCE OF HOW WE COULD HANDLE THIS
16 AND THAT'S WHY I'M ASKING THE QUESTIONS.

17

18 **SPEAKER:** AND I THINK WE NEED, MINIMALLY, 55.

19

20 **SUP. MOLINA:** THAT'S NOT BASED ON ANYTHING, THOUGH.

21

22 **SPEAKER:** THAT'S BASED ON BRINGING THE CASELOADS DOWN. WELL,
23 THAT'S BASED ON SOMETHING BETWEEN REALITY AND BLUE
24 CONSULTING'S RECOMMENDATIONS.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** I UNDERSTAND. I THINK WE NEED A LITTLE BIT MORE.
2 WHAT WE DEFINITELY KNOW FROM WHAT YOU'RE TELLING ME IS THAT
3 YOU CANNOT HANDLE IT NOW. IN THE BUDGET, THERE'S FIVE
4 ADDITIONAL STAFF PEOPLE, BUT THAT'S NOT ENOUGH, SO I THINK
5 THAT'S WHY WE WANT TO ASK THESE QUESTIONS AND FIND OUT AND
6 MAYBE BE MORE ATTENTIVE AS TO HOW THIS WORK IS BEING HANDLED
7 SO, WE LOOK FORWARD TO YOUR INFORMATION ON THIS.

8

9 **SPEAKER:** THANK YOU.

10

11 **SPEAKER:** THANK YOU.

12

13 **SUP. BURKE, CHAIR:** STATE YOUR NAME. AND YOUR ISSUE WITH--
14 YOU'RE WITH HEALTH SERVICES, IS THAT CORRECT?

15

16 **VIVienne PRYOR:** YES, MA'AM, I AM. GOOD MORNING. MY NAME IS
17 VIVienne PRYOR. I AM AN S.E.I.U. STEWARDESS AND I HAVE BEEN A
18 COUNTY EMPLOYEE FOR THE LAST 30 YEARS. I SPENT MY TRAINING AT
19 HUBERT HUMPHREY COMPREHENSIVE HEALTH CENTER, UNDER THE
20 GUIDANCE OF A GREAT SUPERVISOR AND STAFF. BECAUSE OF THE
21 DEDICATION AND HARD WORK I SAW THERE, I KNEW I WOULD PURSUE A
22 CAREER WITH THE L.A. COUNTY WORK FORCE. I KNOW GOING TO WORK
23 IN THE COUNTY, THERE WOULD BE THINGS I WOULD HAVE TO
24 SACRIFICE. I NEVER THOUGHT I WOULD BE GIVING UP SO MUCH TO
25 WORK IN THE COUNTY. I AM GIVING UP A FAIR COMPENSATION AND THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 TITLE AS PHLEBOTOMY TECH 1, IN THE SHERIFF'S DEPARTMENT. AS OF
2 2006, THE PHLEBOTOMY TECHS IN CALIFORNIA HAD TO BE CERTIFIED
3 TO WORK. THE FIVE OF US THAT WERE CERTIFIED AS PHLEBOTOMY TECH
4 2S. THE REST ARE PHLEBOTOMY TECH 1S. HOWEVER, WE ALL HOLD THE
5 SAME COUNTY CLASS, THE PHLEBOTOMY TECH 1S, AND EARNED THE SAME
6 SALARY, EVEN THOUGH AS A LICENSED 2, WE PERFORM MORE DIFFICULT
7 BLOOD DRAWS AND PROCEDURES. EACH OF THE STATE LICENSE
8 PHLEBOTOMY TECH 2S IN THE SHERIFF'S DEPARTMENT ARE REQUESTED
9 TO HOLD THEIR APPROPRIATE COUNTY CERTIFICATION OF PHLEBOTOMY
10 TECH 2. THE PROBLEM IS, THE SHERIFF'S DEPARTMENT, UNLIKE
11 D.H.S., DOES NOT HAVE ANY BUDGET FOR THE PHLEBOTOMY TECH 2
12 ITEM. THIS MEANS, AFTER 30 YEARS OF SERVICE AND AFTER USING MY
13 OWN TIME TO GET THE PHLEBOTOMY TECH LICENSE, THE SHERIFF'S
14 DEPARTMENT HAS NO PROMOTIONAL OPPORTUNITIES FOR ME AND THE PAY
15 IS LESS THAN D.H.S.. I ASK, DOES THIS MAKE ANY SENSE? I
16 TESTIFY HERE TODAY ON BEHALF OF OTHER PHLEBOTOMY TECH 2S TO
17 ASK FOR FAIR AND WHAT IS RIGHT BECAUSE THIS SITUATION IS NOT
18 BEING RECTIFIED. WE ASK THAT YOU UPGRADE THE PHLEBOTOMY TECH 1
19 ITEM IN THE SHERIFF'S DEPARTMENT BUDGET TO PHLEBOTOMY TECH 2,
20 AS THAT IS THE RIGHT AND FAIR THING TO DO. WE WORK IN A
21 DANGEROUS ENVIRONMENT WITH A HIGH OUTBREAK OF M.R.S.A. AND
22 HEPATITIS AND HAVE A VERY HIGH PATIENT CASELOAD. ON ANY GIVEN
23 DAY, WE DRAW FROM 90 TO 152 PATIENTS, BLOOD BETWEEN TWO
24 PHLEBOTOMISTS AT MID CENTRAL JAIL. YET PHLEBOTOMY TECH 1S IN
25 D.H.S. EARN MORE AND HOLD APPROPRIATE TITLE. WE PERFORM A HIGH



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 VOLUME OF UNIPUNCTURES, THE ARTERIAL PUNCTURES, WHICH REQUIRE
2 A STATE LICENSE OF A PHLEBOTOMY TECH 2. WE HAVE A HIGH
3 PROPORTION OF DRUG USE PATIENTS WHICH REQUIRE A HIGH
4 PROPORTION OF ARTERIAL PUNCTURES. THE SHERIFF'S DEPARTMENT
5 REQUIRES US TO PERFORM THESE SPECIAL PROCEDURES, EVEN THOUGH A
6 CO-WORKER WHO NEVER WENT TO SCHOOL, AND NEVER OBTAINED THE
7 PHLEBOTOMY TECH 2 STATE LICENSE IS NOT REQUIRED TO. YET WE
8 HAVE THE SAME TITLE AND THE SAME PAY. THANK YOU FOR ADDRESSING
9 THIS ISSUE WITH THE FAIRNESS AND SOUND JUDGMENT.

10

11 **C.E.O. FUJIOKA:** IF I CAN GET A COPY OF HER STATEMENT, I'LL ASK
12 OUR DEPARTMENT TO LOOK AT THAT ISSUE.

13

14 **SUP. BURKE, CHAIR:** ALLISON TUFEL, HAS SHE ALREADY TESTIFIED?
15 SHE WAS IN THAT OTHER GROUP, RIGHT? IS THERE ANYONE ELSE WHO
16 WISHES TO SPEAK AT THIS TIME? SUPERVISOR YAROSLAVSKY, DID YOU
17 WANT TO ASK FOR A SUMMARY REPORT?

18

19 **SUP. YAROSLAVSKY:** ARE THE DEPARTMENT HEADS HERE?

20

21 **CLERK SACHI HAMAI:** YES.

22

23 **SUP. YAROSLAVSKY:** CAN I ASK PHILIP BROWNING AND MARV SOUTHARD
24 AND...

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE, CHAIR:** DR. FIELDING?

2

3 **SUP. YAROSLAVSKY:** DR. FIELDING, THANK YOU, TO COME FORWARD. I
4 THINK YOU KNOW WHAT I ASKED YOU TO COME FORWARD ABOUT. I
5 LEARNED YESTERDAY-- MAYBE OTHER PEOPLE LEARNED IT EARLIER, BUT
6 I LEARNED IT LATE YESTERDAY, ABOUT THIS PLAN THAT WAS AFOOT TO
7 SHIFT, I MAY BE OFF BY A FEW DOLLARS, BUT ABOUT \$5 MILLION
8 FROM THE DEPARTMENT OF PUBLIC HEALTH TO THE DEPARTMENT OF
9 MENTAL HEALTH AND D.P.S.S.. I HAVE TWO ISSUES. ONE IS A
10 PROCESS ISSUE AND ONE IS THE SUBSTANTIVE POLICY ISSUE. THE
11 PROCESS ISSUE IS, THIS IS NOT THE FIRST TIME THIS HAS COME UP
12 WITH ME THIS WEEK, IS I HEARD FROM PEOPLE IN THE COMMUNITY,
13 CONTRACTORS WHO WERE AWARE OF BUDGET DECISIONS THAT WERE BEING
14 HATCHED BEFORE ANYBODY APPROVED IT. IN FACT, OUR BEST SOURCES
15 HAVE BECOME PEOPLE IN THE COMMUNITY WHO HAVE SAID, "DO YOU
16 KNOW WHAT THE COUNTY ADMINISTRATION IS COOKING UP TO DO?" I
17 DON'T LIKE HEARING IT THAT WAY. I DON'T THINK YOU WOULD LIKE
18 TO HEAR IT THAT WAY IF YOU WERE IN MY SHOES EITHER. SO FROM A
19 PROCESS POINT OF VIEW, MR. FUJIOKA, I WOULD ASK YOU PERSONALLY
20 TO LOOK INTO HOW THIS STUFF IS STARTING TO DRIBBLE OUT AND
21 LET'S GET BACK TO THE WAY IT WAS WHEN THE DECISIONS BEFORE
22 THEY WERE PRESENTED AS A FAIT ACCOMPLI TO THE PUBLIC, WERE
23 DECIDED UPON BY THE BOARD. AND I THINK THIS IS SUCH AN ISSUE
24 THAT'S GOING TO ULTIMATELY HAVE TO BE DECIDED BY THE BOARD,
25 WHICH IS THE SECOND PROCESS ISSUE WHICH I GOT FROM MY STAFF. I



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 DON'T KNOW IF IT'S ACCURATE OR ACCURATELY PORTRAYED, BUT THAT
2 SOMEHOW YOU ALL BELIEVE THAT SHIFTING \$5 MILLION FROM ONE
3 PROGRAM TO ANOTHER WAS AN ADMINISTRATIVE DECISION THAT COULD
4 BE MADE WITHOUT CONSULTATION OF THE BOARD AND WITHOUT THE
5 APPROVAL OF THE BOARD. MAYBE TECHNICALLY YOU CAN DO THAT, BUT
6 WE HAVE NEVER OPERATED THAT WAY AND I KNOW IN MY PRIOR LIFE,
7 YOU COULDN'T MAKE A \$5 MILLION TRANSFER FROM ONE PLACE TO
8 ANOTHER WITHOUT THE APPROVAL OF THE GOVERNING BODY, AND I
9 THINK WE ARE STILL THE GOVERNING BODY.

10

11 **C.E.O. FUJIOKA:** ABSOLUTELY THE GOVERNING BODY. THAT SHOULD NOT
12 HAVE HAPPENED. THIS ISSUE WAS BROUGHT TO OUR ATTENTION LAST
13 WEEK. WE NEED TO TAKE THE NEXT WEEK OR SO TO SORT THROUGH THIS
14 AND GIVE THIS BOARD A REPORT BECAUSE, YOU'RE RIGHT, IT'S A
15 POLICY DECISION. I'M SORRY FOR INTERRUPTING YOU.

16

17 **SUP. YAROSLAVSKY:** NO, THAT'S ALL RIGHT. GO AHEAD AND FINISH,
18 IF YOU WANT.

19

20 **C.E.O. FUJIOKA:** NO, THAT'S MY POINT, BECAUSE I SHARE THE
21 STRONG CONCERN, WHAT WE NEED TO LOOK AT THIS, THE SHIFT OF ANY
22 FUNDS, I DON'T CARE IF IT'S A DOLLAR, WHEN IT IMPACTS COUNTY
23 PROGRAM, SHOULD BE BROUGHT TO THIS BOARD. SO WE SHOULD DO
24 THAT.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** SO THE NEXT THING THAT IS A POLICY ISSUE,
2 AND I'M NOT GOING TO GO INTO A LOT OF DETAIL. IF YOU WANT TO,
3 I CAN, I'M PREPARED TO IF WE WANT TO, BUT IN THE INTEREST OF
4 TIME, LET ME JUST TELL YOU HOW I SEE THIS. IF THE REASON YOU
5 WANTED TO SHIFT MONEY FROM DEPARTMENT OF PUBLIC HEALTH FOR ITS
6 OUTREACH PROGRAM BACK TO YOUR DEPARTMENTS BECAUSE YOU NEED
7 MONEY, THAT'S ONE THING. I THINK THAT THERE ARE A HUNDRED WAYS
8 TO TRY TO FIND MONEY WITHOUT PUNISHING ANOTHER PROGRAM. IF
9 THERE'S ANOTHER REASON FOR IT, AS HAS BEEN SUGGESTED TO ME,
10 THAT THERE'S A PERCEPTION THAT PUBLIC HEALTH HAS NOT DONE
11 ANYTHING WITH THE MONEY, THAT IT'S NOT ADEQUATELY-- PROPERLY
12 SPENT-- I SHOULDN'T SAY PROPERLY, BUT EFFECTIVELY SPENT THE
13 MONEY AND THAT SORT OF THING-- THEN THAT'S ANOTHER ISSUE, AND
14 WE OUGHT TO DELVE INTO THAT AND GET THE FACTS ABOUT THAT.
15 THERE IS CERTAINLY A DIFFERENT VIEW OF THAT FROM THE
16 DEPARTMENT OF PUBLIC HEALTH, AND ON MY PART, I AM NOT GOING TO
17 SAY THEY'RE DOING 100 PERCENT A-PLUS WORK, NEITHER ARE ANY OF
18 US, BUT I THINK THEY HAVE MADE A SIGNIFICANT CONTRIBUTION TO
19 THEIR MISSION, TO OUR MISSION THROUGH THIS PROGRAM. THERE ARE
20 THINGS THAT THE PUBLIC HEALTH OUTREACH PROGRAM CAN DO THAT
21 D.P.S.S. AND MENTAL HEALTH MAY NOT BE ABLE TO DO, ESPECIALLY
22 IN CERTAIN POPULATIONS, CERTAIN INDIVIDUALS WHO MAY FIND IT
23 MORE-- EASIER TO TALK TO A PUBLIC HEALTH PERSON THAN TO A
24 WELFARE WORKER OR OUTREACH PERSON. I MEAN, THERE ARE A LOT OF
25 ISSUES HERE, ESPECIALLY WITH THE SUBSTANCE ABUSE OUTREACH TYPE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PROGRAM THAT FIELDING'S DEPARTMENT HAS BEEN UNDERGOING. AND SO
2 BEFORE A DECISION LIKE THIS IS MADE, I THINK THAT BE KIND OF
3 DISCUSSION HAS TO TAKE PLACE, AND I WOULD LIKE TO THINK THAT
4 BE EVEN UNDER THE NEW GOVERNANCE STRUCTURE, THAT I KNOW THAT
5 THERE IS A GREATER RETICENCE TODAY FOR DEPARTMENT HEADS TO
6 TALK TO BOARD OFFICES TO THAN EVER BEFORE. IT'S ALMOST LIKE
7 RUSSIA USED TO BE, BUT I'M TELLING YOU THAT I WANT YOU TO TALK
8 TO ME. I'M ASKING YOU TO TALK TO ME AND TALK TO MY STAFF, AND
9 I'M ASKING YOU TO TALK TO ANYBODY ELSE UP HERE WHOSE STAFF MAY
10 BE INTERESTED IN THIS. I'M NOT ONLY ASKING YOU, I'M EXPECTING
11 YOU TO DO THAT, BECAUSE THESE DECISIONS CAN'T BE HATCHED IN A
12 VACUUM. YOU MAY BE RIGHT, AT THE END OF THE DAY, YOU MAY BE
13 RIGHT AND PHIL AND MARV AND JOHN, YOU ALL KNOW, I'LL HEAR YOU
14 OUT AND IF YOU GUYS MAKE A PERSUASIVE CASE BASED ON THE FACTS,
15 AND MY INSTINCTS WERE WRONG, I'LL BE THE FIRST ONE TO SAY IT,
16 YOU'RE RIGHT, I DO IT 10 TIMES A DAY. BUT I CAN'T FEEL
17 COMFORTABLE ABOUT A DECISION WHICH I DON'T KNOW ANYTHING
18 ABOUT, WHICH IS JUST HAPPENING IN A VACUUM AND JUST, POOF,
19 COMES OUT OF LEFT FIELD AND NOT ONLY OUT OF LEFT FIELD , IT
20 COMES OUT OF THE BLEACHERS, BECAUSE IT DIDN'T EVEN COME FROM
21 THE COUNTY FAMILY. IT CAME FROM MY CONSTITUENTS WHO FOUND OUT
22 ABOUT IT HOWEVER THEY FOUND OUT ABOUT IT, AND CAME BACK TO ME.
23 MY INSTINCTS ARE THAT THIS IS NOT A GOOD IDEA TO RAID HIS
24 PROGRAM TO FUND YOUR PROGRAM. I'M NOT SAYING YOUR PROGRAM IS
25 NOT A GOOD PROGRAM, AND I DON'T KNOW WHETHER YOU NEED THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ADDITIONAL MONEY OR NOT. YOU MAY NEED IT, AND IF YOU DO, WE'LL
2 TRY TO FIGURE OUT A WAY TO DO IT, BUT BY RAIDING A PROGRAM,
3 WHICH I FOUND TO BE QUITE EFFECTIVE, IS TROUBLESOME TO ME, SO
4 THAT'S ALL I'M GOING TO SAY ABOUT IT. I'M HAPPY TO HEAR YOUR--
5 I'D LIKE TO HEAR YOUR RESPONSE, BUT JUST, PROCESS-WISE, I
6 WOULD JUST LIKE IN THE FUTURE THAT WE HEAR THIS.

7

8 **SUP. KNABE:** MADAM CHAIR? JUST TO PIGGYBACK ON ZEV'S COMMENTS,
9 I TOTALLY AGREE WITH ZEV, AND AS IT RELATES TO THE PROCESS. I
10 THINK THAT'S IMPORTANT. BUT I ALSO THINK THERE'S ANOTHER SIDE.
11 HE AND I MAY NOT AGREE ON THE OUTCOME BECAUSE WE'VE HEARD FROM
12 COMMUNITY QUITE THE OPPOSITE THAT WE DON'T THINK THE PUBLIC
13 HEALTH DEPARTMENT IS DOING AN EFFECTIVE JOB, AND IT MAY BE. SO
14 YOU NEED TO SORT THOUGHT THAT, BILL, AND GET US BACK.

15

16 **C.E.O. FUJIOKA:** ABSOLUTELY.

17

18 **SUP. KNABE:** BUT THAT PROCESS THAT ZEV IS REFERRING TO ABOUT
19 TALKING TO US IS EXTREMELY IMPORTANT.

20

21 **C.E.O. FUJIOKA:** I'D LIKE TO COMMENT ON THAT, BECAUSE I HEARD
22 COMMENTS-- I'M HEARING YOUR COMMENTS, I HEARD COMMENTS ABOUT
23 THE NEW STRUCTURE. THIS IS NOT THE CONSEQUENCE OR THE BY-
24 PRODUCT OF THE STRUCTURE, BECAUSE IT'S CLEAR THAT THERE'S BEEN
25 NO RESTRICTIONS PLACED WHATSOEVER ON DEPARTMENT HEADS TO TALK



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 TO EITHER YOUR STAFF OR YOU INDIVIDUALLY. THE ONE THING WE
2 HAVE ASKED, IF YOU'VE TALKED TO THE BOARD STAFF OR A BOARD
3 MEMBER, IS THAT THAT INFORMATION SHARED WITH US, THIS BODY IS
4 ABSOLUTELY THE GOVERNING BODY. THIS WAS AN ISSUE THAT CAUGHT
5 US BY SURPRISE AS MUCH AS THE BOARD OFFICE. WE WERE INFORMED
6 LAST WEEK. A PROCESS, ANY PROCESS, HAS TO BE ROOTED IN STRONG
7 COMMUNICATION. THAT COMMUNICATION HAS TO BE NOT ONLY WITH MY
8 OFFICE BUT, MORE IMPORTANTLY, WITH THIS BOARD OFFICE, AND SO
9 IN THE NEXT WEEK, WE'RE GOING TO SORT THROUGH THIS AND COME TO
10 YOU WITH A RECOMMENDATION, BECAUSE THE LAST THING I NEED IS
11 FOR A BOARD OFFICE AND FOR MY FOLKS TO SAY, "GUESS WHAT, THE
12 BOARD OFFICE IS GETTING CALLS FROM DIFFERENT PROVIDER GROUPS,
13 CONSTITUENTS, WHOMEVER, ABOUT AN ISSUE THAT WAS NOT RAISED TO
14 OUR LEVEL ", AND SO WE ALSO HAVE CONCERNS. BUT TO HEAR THAT, I
15 NEED TO COME OUT AND SAY THIS IS NOT THE ADMINISTRATIVE
16 STRUCTURE. THIS WAS A MISTAKE THAT WAS MADE AND WE'LL ADDRESS
17 IT RIGHT NOW.

18

19 **SUP. BURKE, CHAIR:** WELL, YOU KNOW, WE WERE INFORMED THAT YOUR
20 OFFICE WAS GIVEN NOTICE IN JANUARY OF THE PROPOSED CHANGE AND
21 IT CAME OUT OF A CALIFORNIA INSTITUTE OF MENTAL HEALTH STUDY
22 WHICH PROVIDED THE ANALYSIS THAT SOME OF THE PEOPLE WERE NOT
23 RECEIVING THE SERVICES AND THAT THEY WERE RELUCTANT IN ORDER
24 TO IDENTIFY THEMSELVES AS NEEDING THE SERVICES, SO THAT, YOU
25 KNOW, TO ME, IT'S A COUPLE OF THINGS. IT'S NOT OBVIOUSLY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SOMEHOW IT SHOULD COULD HAVE TO THE BOARD. THAT, I'M NOT
2 TALKING ABOUT, BUT INCIDENTALLY, YOU KNOW, SOME OF YOUR STAFF
3 BELIEVE THEY ARE NOT ALLOWED TO TALK TO THE BOARD. THEY HAVE
4 SAID THAT TO US, THAT, YOU KNOW, "WHEN WE CONTACT THEM--"

5

6 **C.E.O. FUJIOKA:** FROM MY OFFICE?

7

8 **SUP. BURKE, CHAIR:** YES. SOME OF THE PEOPLE IN YOUR OFFICE
9 BELIEVE THAT THEY ARE NOT ALLOWED TO TALK TO THE BOARD.

10

11 **C.E.O. FUJIOKA:** BUT YET WE HAVE REGULAR CONVERSATIONS WITH
12 YOUR BOARD DEPUTIES, IF NOT ON A DAILY, OFTENTIMES EVEN MORE
13 FREQUENTLY THAN JUST DAILY. IF THAT'S SO, AND I BELIEVE YOU,
14 THEN THAT SHOULD BE BROUGHT TO MY ATTENTION BECAUSE THAT'S
15 UNACCEPTABLE. I'M LOOKING AT AN EMAIL RIGHT NOW FROM STAFF
16 THAT SAYS WE WERE NOTIFIED OF THIS LAST WEEK. IF SOMEONE IN MY
17 OFFICE IS TELLING ME SOMETHING THAT'S NOT TRUE, I'D HAVE A
18 SERIOUS CONCERN WITH THAT, BECAUSE BEING FORTHRIGHT, AT LEAST
19 WITH, YOU KNOW, MY OWN FOLKS, IS PARAMOUNT. I WON'T ACCEPT
20 ANYTHING LESS THAN SOMEONE BEING HONEST WITH ME, BUT I HAVE
21 SOMETHING ON MY SCREEN SAYING "WE FOUND OUT LAST WEEK, OUR
22 FOLKS STARTED TO SCRAMBLE YESTERDAY, WE STARTED HEARING ABOUT
23 CONCERNS, PARTICULARLY FROM SUPERVISOR YAROSLAVSKY'S OFFICE."
24 SO WE WILL SORT THIS THROUGH. IF YOU'RE UNHAPPY, I CAN TELL
25 YOU, I'LL SHARE THAT, I'LL BE EVEN MORE UNHAPPY THAN THAT, BUT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 TO BE IN THIS SITUATION TODAY TO TALK ABOUT SOMETHING OF THIS
2 MAGNITUDE, ESPECIALLY THIS DOLLAR AMOUNT, MAKES NO SENSE. IT
3 DOESN'T. BUT IF OUR FOLKS IF SOMEONE FROM MY OFFICE, LET ALONE
4 A LINE OFFICE, A LINE DEPARTMENT, PEOPLE IN MY OFFICE SAY THEY
5 CAN'T TALK TO YOUR OFFICE, THAT MAKES NO SENSE.

6

7 **SUP. BURKE, CHAIR:** I'M GLAD TO HEAR THAT.

8

9 **C.E.O. FUJIOKA:** IT JUST DOES. IT DOESN'T SPEAK TO GOOD
10 GOVERNMENT, FOR NOT TALKING TO EACH OTHER.

11

12 **SUP. BURKE, CHAIR:** ONE OF THE THINGS THAT I'M INTERESTED IN IS
13 MAKING SURE THAT THE SERVICES ARE PROVIDED.

14

15 **C.E.O. FUJIOKA:** ABSOLUTELY.

16

17 **SUP. BURKE, CHAIR:** AND MAYBE IT'S NECESSARY TO IDENTIFY
18 HOMELESS FUNDS THAT CAN GO IN TO PROVIDE SOME OF THESE
19 SERVICES.

20

21 **C.E.O. FUJIOKA:** WE'LL FIND A WAY TO ADDRESS THIS.

22

23 **SUP. BURKE, CHAIR:** AND I DON'T CARE WHO PROVIDES THEM, BUT IT
24 SEEMS TO ME THEY SHOULD BE PROVIDED BY THE PLACE THAT'S MOST
25 APPROPRIATE TO PROVIDE THE SERVICES AND HAS THE MACHINERY TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 REPORT FOR THESE-- ALL OF THESE ARE AGENCIES THAT WORK FOR
2 BOTH DEPARTMENTS, YOU SEE. SO MY CONCERN, WHEN I GOT ALL THESE
3 LETTERS FROM ALL OF THESE AGENCIES, WHAT'S IT SAY, WELL, WHY
4 SHOULDN'T THESE AGENCIES CONTINUE UNDER A DIFFERENT
5 DEPARTMENT? WHAT DIFFERENCE DOES IT MAKE WHO THE DEPARTMENT
6 HEAD IS IF THE SERVICES ARE GOING TO BE PROVIDED BY THOSE SAME
7 AGENCIES THAT HAVE BEEN GIVEN THE RESPONSIBILITY, BUT WHEN
8 THEY GET INTO A DIFFERENT DEPARTMENT, MAYBE THE MECHANISM WILL
9 BE THERE FOR THEM TO REPORT ON THE OUTCOMES. SO THAT'S REALLY
10 MY CONCERN, IS WHERE THE SERVICES WILL BE PROVIDED AND MOST
11 EFFECTIVELY, AND IF, IN FACT, THERE HAVE BEEN REPORTS THAT
12 THEY WERE NOT BEING PROVIDED EFFECTIVELY, I THINK THERE SHOULD
13 BE A RESPONSE TO THAT ISSUE. AND THIS IS THE FACT SHEET THAT
14 WE RECEIVED INITIALLY.

15
16 **SUP. MOLINA:** MAY I ASK A QUESTION, MISS BURKE? IT'S MY
17 UNDERSTANDING THAT THERE WAS A CLUSTER MEETING IN WHICH THERE
18 WAS A PROTOCOL THAT WAS ESTABLISHED REGARDING BOARD
19 NOTIFICATIONS OF CONTRACT AND PROGRAM CHANGES AND FUNDING
20 REDIRECTIONS. ARE YOU NOT FAMILIAR WITH THIS PROTOCOL?

21
22 **C.E.O. FUJIOKA:** I SAW THAT THIS MORNING OR LAST NIGHT, BEFORE
23 I WAS AWARE--



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** SO WHEN THEY ASSIGN A PROTOCOL, YOU DON'T -- WHEN
2 THEY-- YOU ASSIGNED SOMEBODY TO ATTEND THAT MEETING THAT
3 APPROVED THIS PROTOCOL, THEY DON'T SHARE IT WITH YOU?

4

5 **C.E.O. FUJIOKA:** I JUST SAW IT EITHER LAST NIGHT OR THIS
6 MORNING.

7

8 **SUP. MOLINA:** DR. FIELDING, HAVE YOU SEEN IT?

9

10 **DR. JONATHAN FIELDING:** I HAVE NOT SEEN THAT, BUT CERTAINLY
11 THAT IS OUR PRACTICE. IT WAS NOT IN OUR CLUSTER, I BELIEVE.

12

13 **SUP. MOLINA:** OH, YOU'RE NOT IN THAT CLUSTER.

14

15 **DR. JONATHAN FIELDING:** NO.

16

17 **SUP. MOLINA:** HOW ABOUT YOURSELF, MR. SOUTHARD?

18

19 **MARVIN J. SOUTHARD:** I'M ALSO IN THE HEALTH CLUSTER, SO I
20 HAVEN'T SEEN THAT. DR. FIELDING WAS SAYING ,THAT'S OUR
21 PRACTICE TO TALK TO THE BOARD OFFICERS ABOUT ANY SIGNIFICANT
22 FUNDING CHANGES THAT WE ENGAGE IN.

23

24 **DR. JONATHAN FIELDING:** I THINK THEY ARE PROTOCOLS FOR
25 D.C.F.S..



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

SUP. MOLINA: IT'S FOR D.C.F.S., BUT IT'S THE SAME CLUSTER IN ALL OF THAT, WHERE THEY ALL DISCUSS IT TOGETHER AND IT SAYS VERY CLEARLY, BECAUSE THERE WAS A VIOLATION OR THERE WAS A SAME PROBLEM FOR CHILDREN SERVICES, SO THE CLUSTER DEVELOPED A PROTOCOL. AND WHILE I UNDERSTAND THAT MENTAL HEALTH AND PUBLIC HEALTH DID NOT HAVE IT, D.P.S.S. CERTAINLY DID, IT'S PART OF THAT CLUSTER, AND IT'S PROBABLY A PROTOCOL THAT SHOULD BE ESTABLISHED, IF DEPARTMENT HEADS DON'T UNDERSTAND THIS, REALLY BASIC. IT WAS MOSTLY AN INFORMATIONAL THING. IT DOESN'T EVEN SAY ON HERE. IT HAS-- IT'S A NOTIFICATION PROCESS MORE SO THAN AN ABSOLUTELY YOU MUST TELL US BEFOREHAND. WE DIDN'T EVEN HAVE THIS--

14

C.E.O. FUJIOKA: I KNOW IT'S IN THIS DOCUMENT, BUT EVEN WHAT'S MORE IMPORTANT, IT'S A FUNDAMENTAL REQUIREMENT THAT SHOULD EXIST, REGARDLESS OF WHETHER OR NOT IT'S ON THAT FORM OR IF IT'S IN A SPECIFIC CLUSTER. IT'S SOMETHING THAT EACH DEPARTMENT HEAD SHOULD DO.

20

SUP. MOLINA: I UNDERSTAND, AND I THINK THAT'S THE ISSUE THAT I HAVE. IT'S A SHAME WE HAVE TO DEVELOP THESE KINDS OF PROTOCOLS WHEN IT'S ASSUMED-- AND IT WAS DONE FOR CHILDREN'S SERVICES, BECAUSE WE DID THE SAME THING. WE GOT THE LETTERS THAT SOME OF THE PROGRAMS WERE BEING CUT. WE WEREN'T BEING INFORMED, AND SO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WE WERE SORT OF CAUGHT FLAT-FOOTED WHEN IT CAME TO US. AND IN
2 THIS INSTANCE, AS WELL, IF IT'S ALREADY BEEN IN THE PROTOCOL,
3 MY CONCERN IS-- AND IT SHOULD BE. DEPARTMENT HEADS SHOULD
4 UNDERSTAND SOME BASIC UNDERSTANDING AND WE DON'T HAVE TO WRITE
5 PROTOCOL POLICIES IN ORDER TO MAKE IT HAPPEN. BUT OBVIOUSLY
6 WHAT I'M CONCERNED ABOUT THIS ONE, AND I'M JUST FINDING OUT,
7 NOW IS THAT IT WAS DISCUSSED IN A CLUSTER MEETING AND IT WAS
8 AGREED UPON, AND IT'S NOT JUST FOR CHILDREN'S SERVICES, IT'S
9 FOR THE ENTIRE CLUSTER. AND SO WHAT'S GOOD FOR ONE DEPARTMENT
10 SHOULD WORK FOR OTHERS. THIS IS A PERFECT EXAMPLE, TWO MONTHS
11 LATER HAVING THE SAME INCIDENT, LET ALONE THE REDIRECTION OF
12 FUNDS, WHICH I'M SURE I DON'T UNDERSTAND HOW THAT HAPPENED,
13 BUT WE'LL WAIT FOR YOU TO SHARE WITH US HOW THAT'S DONE.

14

15 **C.E.O. FUJIOKA:** UNFORTUNATELY, MIGUEL IS NOT HERE, WHO RUNS
16 THAT PARTICULAR CLUSTER. HE'S HAD AN EMERGENCY HE HAS TO DEAL
17 WITH. I'M LOOKING AT EMAILS FROM HIMSELF AND HIS STAFF. WHAT
18 HAS HAPPENED TODAY, AND I COULD-- I'M TRYING TO BE PRETTY
19 STRAIGHTFORWARD AND CALM WITH THIS, BUT THERE'S NO LEVEL OF
20 ACCEPTABILITY HERE. THIS IS TOTALLY WRONG. THIS SHOULD NOT
21 HAVE OCCURRED. WE HAVE INFORMATION FROM OUR STAFF THAT SPEAKS
22 TO HOW AND WHEN WE RECEIVED THIS INFORMATION. WHAT I WANT TO
23 DO ON A GO FORWARD BASIS, IS FIRST ADDRESS THIS PARTICULAR
24 ISSUE AND COME FORWARD TO GIVE ME A LITTLE TIME WITH THE
25 RECOMMENDATION HOW WITH WE'LL HANDLE THIS ISSUE AND HOW WE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SHOULD FUND IT OR NOT FUND IT. ON AN OVERALL BASIS, WE'LL
2 REAFFIRM WITH THE DEPARTMENT HEADS A RESPONSIBILITY, AND WITH
3 OUR OWN STAFF TO COMMUNICATE WITH THIS BOARD. I'M ALSO GOING
4 TO REAFFIRM THE RESPONSIBILITY-- BECAUSE I'VE TOLD EACH ONE OF
5 YOU, I DON'T BELIEVE IN SURPRISES. WHAT HAS HAPPENED IS IT'S
6 JUST NOT ACCEPTABLE, SO WE WILL ADDRESS THIS, WE'LL DEAL WITH
7 THIS.

8

9 **SUP. MOLINA:** VERY GOOD. THANK YOU.

10

11 **SUP. BURKE, CHAIR:** ALL RIGHT. ANY OTHER QUESTIONS? ANY OTHER
12 QUESTIONS OF THE DEPARTMENT?

13

14 **SUP. ANTONOVICH:** WE DISCUSSED GOVERNANCE AND HOW WE WERE GOING
15 TO OPERATE. THE CONCERNS THAT I HAD RAISED ARE THE FACT THAT
16 THE BOARD IS THE GOVERNING BOARD HAS TO BE IN THE LOOP FROM
17 THE BEGINNING TO THE END AND THE ATTEMPT AT REFORM WAS
18 REMOVING THE GOVERNING BOARD AND AS A RESULT COMPROMISING THE
19 INFORMATION THAT WE NEED AS A WHOLE TO MAKE POLICY DECISIONS.
20 AND BY CREATING BARRIERS, YOU ELIMINATE THIS FREE FLOW, AND
21 I'M HOPEFUL THAT WE WILL WORK THIS OUT SO THAT WE CONTINUE TO--
22 - WE WILL, WE WILL WORK THIS OUT. AND NOT HAVE AN ABRIDGEMENT
23 OF THAT FREE FLOW OF INFORMATION THAT WE'VE BEEN HAVING THE
24 LAST FEW MONTHS. FOR A DEMOCRATIC BODY TO BE EFFECTIVE, WE
25 NEED TO HAVE FREEDOM OF INFORMATION, AND FOR THE PUBLIC TO BE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 INFORMED, THEY NEED TO HAVE FREEDOM OF INFORMATION, BUT WHEN
2 YOU CREATE BUREAUCRATIC WALLS, ALL OF A SUDDEN THE INFORMATION
3 HITS A BARRIER AND THERE'S A LACK OF DATA, WHICH HELPS
4 FORMULATE CONSTRUCTIVE POLICY. AND WE'RE GOING TO MAKE GOOD
5 POLICY, WE NEED TO HAVE THIS TYPE OF DIALOG AND SO THIS IS AN
6 ISSUE WHERE THE DEPUTY C.A.O.S AND I HAVE TO REALIZE THAT THAT
7 INFORMATION HAS TO BE SHARED WITH THE GOVERNING BODY WHO MAKE
8 THE FINAL DETERMINATION.

9

10 **C.E.O. FUJIOKA:** BUT THE ONE THING I'M EMPHASIZING IS THAT THE
11 INFORMATION IS GIVEN TO US LAST WEEK. THIS WAS NOT A SITUATION
12 WHERE WE WERE WITHHOLDING INFORMATION FROM THIS BOARD, AND SO
13 THAT'S THE KEY. THAT'S WHAT-- AND THAT'S WHAT I'M PROBABLY
14 MOST UPSET ABOUT, BECAUSE THIS IS NOT A CONSEQUENCE OF THE
15 STRUCTURE. BECAUSE WE'RE TALKING ABOUT MOVING MONEY BETWEEN
16 PROGRAMS WITHOUT THE BOARD APPROVING THAT APPROPRIATION CHANGE
17 CHANGE. REGARDLESS OF THE STRUCTURE, THE BOARD HAS THE SOLE
18 AUTHORITY TO PROVE APPROPRIATIONS OF ANY COUNTY DOLLARS, SO
19 THAT'S THE KEY. ANYTHING ELSE ON THIS?

20

21 **SUP. BURKE, CHAIR:** ANYTHING FURTHER?

22

23 **SUP. MOLINA:** SHAME, SHAME, SHAME.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** SO WE'RE GOING TO START WITH A CLEAN SLATE
2 ON THIS ISSUE?

3

4 **C.E.O. FUJIOKA:** WE'RE GOING TO REPORT BACK ON THIS PARTICULAR
5 ISSUE AND RECOMMEND HOW WE RECOMMEND ADDRESSING IT.

6

7 **SUP. BURKE, CHAIR:** WE DON'T NEED A MOTION. OKAY. I HAVE A
8 MOTION, THERE'S NO FURTHER TESTIMONY, I MOVE THE BOARD RECEIVE
9 AND FILE AND TAKE UNDER ADVISEMENT VARIOUS SUPPLEMENTAL BUDGET
10 REQUESTS, COMMENTS MADE DURING THE PUBLIC BUDGET HEARINGS
11 COMMENCING MAY 7TH, 2008, AND MAKE A FINDING THAT A NOTICE OF
12 PUBLIC BUDGET HEARINGS WAS GIVEN IN ACCORDANCE WITH SECTION
13 29080 OF THE GOVERNMENT CODE; THAT SAID HEARING COMMENCED ON
14 THE 7TH DAY OF MAY, 2008, PURSUANT TO SAID NOTICE, AND AS
15 REQUIRED BY SECTION 29081 OF THE GOVERNMENT CODE. I ALSO MOVE
16 THAT THE BOARD CLOSE THE PUBLIC BUDGET HEARINGS FOR PURPOSES
17 OF ORAL TESTIMONY, FINDING THAT THERE ARE NO PERSONS WHO HAVE
18 NOT BEEN GIVEN THE OPPORTUNITY TO BE HEARD, BUT TO ALLOW
19 MAXIMUM PUBLIC INPUT, PERMIT ADDITIONAL WRITTEN TESTIMONY AND
20 REQUEST TO BE FILED THROUGH THE CLOSE OF BUSINESS FRIDAY, MAY
21 16TH, 2008. IN ADDITION, THE BOARD RECONFIRMS THAT BUDGET
22 DELIBERATIONS WILL BEGIN ON MONDAY, JUNE 16TH, AT 9:30 A.M..

23

24 **SUP. KNABE:** MADAM CHAIR, I'LL SECOND THAT, BUT COULD I JUST
25 ADD A COMMENT? ONE THING I FORGOT TO MENTION IS TO THE C.E.O.,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HOPEFULLY THAT ISSUE THAT WE RAISED ABOUT DOLLARS FOR
2 ELECTRONIC MONITORING THAT I WANT TO MAKE SURE THAT THAT'S
3 PART OF YOUR DISCUSSION INTERNALLY. OKAY?

4

5 **C.E.O. FUJIOKA:** YES.

6

7 **SUP. KNABE:** THANK YOU. I'LL SECOND THE MOTION.

8

9 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION, SO ORDERED.

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 I, JENNIFER A. HINES, Certified Shorthand Reporter
2 Number 6029/RPR/CRR qualified in and for the State of
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the
5 Los Angeles County Board of Supervisors May 7, 2008

6 were thereafter transcribed into typewriting under my
7 direction and supervision;

8 That the transcript of recorded proceedings as
9 archived in the office of the reporter and which

10 have been provided to the Los Angeles County Board of
11 Supervisors as certified by me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor

14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this 8th
16 day of May 2008 for the County records to be used only for
17 authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

22

23

24

25